

RESOLUTION NO. 2001- 195

**A RESOLUTION TO MAKE APPROPRIATIONS FOR THE  
CURRENT EXPENSES AND OTHER EXPENDITURES OF THE  
GREATER CLEVELAND REGIONAL TRANSIT AUTHORITY  
DURING THE YEAR 2002.**

**BE IT RESOLVED** by the Board of Trustees of The Greater Cleveland Regional Transit Authority, Cuyahoga County, Ohio:

**Section 1.** That the appropriations for the current expenses and other expenditures of the Greater Cleveland Regional Transit Authority during the period of January 1, 2002 through December 31, 2002 are as indicated below in order that the amount expended and encumbered in each classification during the fiscal year for which such appropriations are made and they are hereby set aside and appropriated:

**GENERAL FUND**

**OPERATIONS DIVISION**  
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31 PARATRANSIT DISTRICT

PERSONNEL SERVICES	8,484,887
OTHER EXPENDITURES	<u>2,322,151</u>
	10,807,038

32 RAIL DISTRICT

PERSONNEL SERVICES	26,227,165
OTHER EXPENDITURES	<u>7,510,169</u>
	33,737,334

34 TRANSIT POLICE

PERSONNEL SERVICES	7,308,777
OTHER EXPENDITURES	<u>316,621</u>
	7,625,398

35 SERVICE MANAGEMENT

PERSONNEL SERVICES	7,638,235
OTHER EXPENDITURES	<u>6,648,896</u>
	14,287,131

39 FLEET MANAGEMENT

PERSONNEL SERVICES	11,629,988
OTHER EXPENDITURES	<u>16,100,552</u>
	27,730,540

**OPERATIONS DIVISION (continued)**  
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43 SATELLITES AND PASS THRU

PERSONNEL SERVICES	0
OTHER EXPENDITURES	<u>8,136,969</u>
	8,136,969

46 HAYDEN DISTRICT

PERSONNEL SERVICES	21,806,548
OTHER EXPENDITURES	<u>100,054</u>
	21,906,602

47 HARVARD DISTRICT

PERSONNEL SERVICES	21,662,224
OTHER EXPENDITURES	<u>126,253</u>
	21,788,477

48 BROOKLYN DISTRICT

PERSONNEL SERVICES	15,883,227
OTHER EXPENDITURES	<u>45,901</u>
	15,929,128

49 TRISKETT DISTRICT

PERSONNEL SERVICES	18,344,643
OTHER EXPENDITURES	<u>46,005</u>
	18,390,648

<b>DIVISION TOTAL</b>	<b>\$180,339,265</b>
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**DEVELOPMENT DIVISION**  
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09 EUCLID CORRIDOR TRANSPORTATION PROJECT

PERSONNEL SERVICES	411,681
OTHER EXPENDITURES	<u>11,750</u>
	423,431

55 PROJECT SUPPORT

PERSONNEL SERVICES	470,138
OTHER EXPENDITURES	<u>1,630</u>
	471,768

**DEVELOPMENT DIVISION (continued)**  
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## 57 PROGRAMMING &amp; PLANNING

PERSONNEL SERVICES	386,467
OTHER EXPENDITURES	<u>3,250</u>
	389,717

## 80 PROJECT DEVELOPMENT &amp; ENGINEERING

PERSONNEL SERVICES	1,247,843
OTHER EXPENDITURES	<u>208,130</u>
	1,455,973

<b>DIVISION TOTAL</b>	<b>\$ 2,740,889</b>
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**LEGAL AFFAIRS DIVISION**  
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## 15 SAFETY

PERSONNEL SERVICES	526,827
OTHER EXPENDITURES	<u>276,250</u>
	803,077

## 21 LEGAL

PERSONNEL SERVICES	1,092,446
OTHER EXPENDITURES	<u>342,523</u>
	1,434,969

## 22 RISK MANAGEMENT

PERSONNEL SERVICES	1,118,646
OTHER EXPENDITURES	<u>4,835,719</u>
	5,954,365

<b>DIVISION TOTAL</b>	<b>\$ 8,192,411</b>
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**FINANCE & ADMINISTRATION DIVISION**  
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## 60 ACCOUNTING

PERSONNEL SERVICES	1,322,345
OTHER EXPENDITURES	<u>22,450</u>
	1,344,795

## 61 INFORMATION SYSTEMS

PERSONNEL SERVICES	1,897,834
OTHER EXPENDITURES	<u>1,330,200</u>
	3,228,034

## 62 BUILDING ADMINISTRATION

PERSONNEL SERVICES	724,281
OTHER EXPENDITURES	<u>1,103,920</u>
	1,828,201

## 64 PROCUREMENT

PERSONNEL SERVICES	1,847,395
OTHER EXPENDITURES	<u>100,200</u>
	1,947,595

## 65 REVENUE

PERSONNEL SERVICES	1,355,472
OTHER EXPENDITURES	<u>964,200</u>
	2,319,672

## 67 FINANCIAL PLANNING &amp; BUDGETING

PERSONNEL SERVICES	674,345
OTHER EXPENDITURES	<u>25,700</u>
	700,045

**DIVISION TOTAL****\$ 11,368,342**

**OTHER DEPARTMENTS DIVISION**  
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12 EXECUTIVE

PERSONNEL SERVICES	1,943,340
OTHER EXPENDITURES	<u>414,500</u>
	2,357,840

16 SEC/TREAS - BOARD OF TRUSTEES

PERSONNEL SERVICES	117,351
OTHER EXPENDITURES	<u>132,684</u>
	250,035

19 INTERNAL AUDIT

PERSONNEL SERVICES	473,254
OTHER EXPENDITURES	<u>40,650</u>
	513,904

53 MARKETING & COMMUNICATIONS

PERSONNEL SERVICES	1,860,666
OTHER EXPENDITURES	<u>1,255,174</u>
	3,115,840

56 EXTERNAL AFFAIRS

PERSONNEL SERVICES	251,611
OTHER EXPENDITURES	<u>14,900</u>
	266,511

99 FUND TRANSFERS

PERSONNEL SERVICES	0
OTHER EXPENDITURES	<u>16,494,000</u>
	16,494,000

**DIVISION TOTAL** **\$ 22,998,130**

**HUMAN RESOURCES DIVISION**  
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10 OFFICE OF SMALL BUSINESS & EMPLOYMENT OPPORTUNITY

PERSONNEL SERVICES	486,600
OTHER EXPENDITURES	<u>283,838</u>
	770,438

14 HUMAN RESOURCES

PERSONNEL SERVICES	987,060
OTHER EXPENDITURES	<u>136,905</u>
	1,123,965

18 LABOR & EMPLOYEE RELATIONS

PERSONNEL SERVICES	533,029
OTHER EXPENDITURES	<u>35,550</u>
	568,579

30 EMPLOYEE DEVELOPMENT & TRAINING

PERSONNEL SERVICES	1,410,747
OTHER EXPENDITURES	<u>177,800</u>
	1,588,547

**DIVISION TOTAL** **\$ 4,051,529**

**GRAND TOTALS** **\$ 229,690,566**

**BOND RETIREMENT FUND**

Debt Service - Principal	\$ 5,500,111
Debt Service - Interest	<u>6,149,985</u>
	\$ 11,650,096

**CAPITAL IMPROVEMENT FUNDS**

Construction and Acquisition of Transit Facilities and Equipment	\$ 147,973,336
Transfer to Bond Retirement Fund	<u>425,000</u>
	\$ 148,398,336

**INSURANCE FUND**

Claims & Premium Outlay	\$ 659,000
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**SUPPLEMENTAL PENSION FUND**

Benefit Payments	\$ 132,000
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**CUMULATED APPROPRIATIONS**

General Fund	\$ 229,690,566
Bond Retirement Fund	\$ 11,650,096
Capital Improvement Funds	\$ 148,398,336
Insurance Fund	\$ 659,000
Supplemental Pension Fund	\$ 132,000

**Section 2.** That transfers of funds may be made in this appropriation budget from one division to another or, within a division from one department to another or from one line item to another and shall be reported to the Board within thirty days after the end of the month in which said transfer occurred.

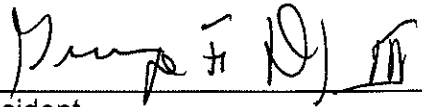
**Section 3.** That as part of this appropriation, the General Manager is granted the authority to upgrade or downgrade positions within the Authority provided the total number of positions approved in the budget is not exceeded. Furthermore, the General Manager may transfer positions from one department to another so long as the total number of positions approved in the budget is not exceeded.

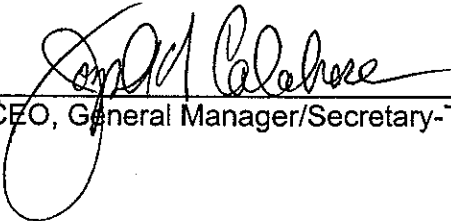
**Section 4.** That this appropriation provides funding for an average two-percent (2%) one time wage adjustment (not to be added to the base) for non-represented employees as determined by the Merit Salary Matrix for 2001.

**Section 5.** That this resolution from time to time may be amended in order to appropriate additional monies that may be received in 2002.

**Section 6.** That this resolution takes effect immediately upon its adoption by the Board of Trustees.

Adopted: December 18, 2001

  
\_\_\_\_\_  
President

Attest:   
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CEO, General Manager/Secretary-Treasurer



## General Fund Balance Analysis 2002 Proposed Budget

## Assumptions:

Passenger Fare Annual Growth =	-1.3%	-3.3%	-0.5%	-1.2%	1.8%	2.6%	2.0%
Sales Tax Annual Growth =	5.2%	4.8%	6.3%	-1.0%	0.0%	3.5%	4.0%
Operating Expenses Growth=	2.1%	5.3%	3.7%	1.9%	1.2%	1.0%	2.8%
Capital Contribution =	14,439,921	15,135,000	16,074,815	15,914,000	15,914,000	16,471,000	17,130,000
	10.0%	10.0%	10.0%	10.0%	10.0%	10.0%	10.0%

	1998 Actual	1999 Actual	2000 Actual	2001 Estimate	2002 Budget	2003 Budget	2004 Budget
<b>Beginning Balance</b>	12,183,385	11,753,987	11,051,834	11,294,115	9,014,919	4,607,353	2,195,822
<b>Revenue</b>							
Passenger Fares	43,227,213	41,790,115	41,588,902	41,100,000	41,850,000	42,940,000	43,800,000
Advertising & Concessions	1,709,744	1,855,374	2,466,421	2,150,000	1,130,000	1,580,000	1,690,000
Sales & Use Tax	144,399,201	151,265,961	160,748,146	159,140,000	159,140,000	164,710,000	171,300,000
Federal Operating Assistance	773,143	0	0	0	0	0	0
State Operating Assistance	4,829,592	0	0	0	0	0	0
Ohio Elderly Fare Assistance	828,832	567,579	291,303	896,796	583,000	583,000	583,000
Access to Jobs Grants	0	91,508	529,593	1,800,000	1,550,000	1,550,000	1,550,000
Investment Income	1,255,358	905,016	1,063,120	760,000	150,000	175,000	175,000
Other Revenue	977,805	838,316	834,720	930,000	1,000,000	1,000,000	1,000,000
Reimbursed Expenditures	3,521,411	12,231,597	15,931,228	20,881,047	19,880,000	17,380,000	17,380,000
Transfer From Insurance Fund	1,850,000	4,250,000	0	0	0	0	0
<b>Total Revenue</b>	<b>203,372,299</b>	<b>213,795,466</b>	<b>223,453,433</b>	<b>227,657,843</b>	<b>225,283,000</b>	<b>229,918,000</b>	<b>237,478,000</b>
<b>Total Resources</b>	<b>215,555,684</b>	<b>225,549,453</b>	<b>234,505,267</b>	<b>238,951,958</b>	<b>234,297,919</b>	<b>234,525,353</b>	<b>239,673,822</b>
<b>Operating Expenditures</b>							
Personnel Services	142,889,592	150,565,118	156,422,620	157,460,478	160,325,072	161,928,323	166,786,172
Other Expenditures	46,472,184	48,797,501	50,313,717	53,212,561	52,871,494	53,400,209	54,468,213
<b>Total Operating Expenditures</b>	<b>189,361,776</b>	<b>199,362,619</b>	<b>206,736,337</b>	<b>210,673,039</b>	<b>213,196,566</b>	<b>215,328,532</b>	<b>221,254,386</b>
<b>Transfer to the Insurance Fund</b>	<b>0</b>	<b>0</b>	<b>400,000</b>	<b>3,350,000</b>	<b>580,000</b>	<b>530,000</b>	<b>550,000</b>
<b>Transfers to Capital</b>							
Bond Retirement Fund	8,496,339	8,756,263	7,950,000	9,550,000	11,150,000	11,100,000	10,700,000
Capital Improvement Funds	5,514,184	5,676,584	8,124,815	4,084,804	356,434	2,959,468	4,973,614
<b>SubTotal Transfers to Capital</b>	<b>14,010,523</b>	<b>14,432,847</b>	<b>16,074,815</b>	<b>13,634,804</b>	<b>11,506,434</b>	<b>14,059,468</b>	<b>15,673,614</b>
<b>Total Expenditures</b>	<b>203,372,299</b>	<b>213,795,466</b>	<b>223,211,152</b>	<b>227,657,843</b>	<b>225,283,000</b>	<b>229,918,000</b>	<b>237,478,000</b>
<b>Ending Balance</b>	12,183,385	11,753,987	11,294,115	11,294,115	9,014,919	4,607,353	2,195,822
<b>Additional Transfer to Capital</b>	429,398	702,153	0	2,279,196	4,407,566	2,411,532	1,456,386
<b>Available Ending Balance</b>	<b>11,753,987</b>	<b>11,051,834</b>	<b>11,294,115</b>	<b>9,014,919</b>	<b>4,607,353</b>	<b>2,195,822</b>	<b>739,436</b>

**ATTACHMENT B**

**EMPLOYMENT LEVEL ANALYSIS  
AUTHORIZED STAFFING LEVEL BY DIVISION**

	<b>2001 Authorized Positions</b>	<b>2002 Authorized Positions</b>	<b>Change 2001-2002</b>
Operations	2,652	2,480	-172
Development	80	32	-48
Finance & Administration	152	121	-31
Legal Affairs	53	40	-13
Other Departments	71	70	-1
Human Resources	0	42	42
Union Officials	3	3	0
<b>Total</b>	<b>3,011</b>	<b>2,788</b>	<b>-223</b>

ATTACHMENT C

## RTA Capital Fund Balance Analysis

	1998 Actual	1999 Actual	2000 Actual	2001 Estimate	2002 Budget	2003 Budget	2004 Budget
<b>Beginning Balance</b>	8,522,859	6,809,597	7,394,526	8,123,797	6,087,797	2,081,797	2,012,797
<b>Revenue</b>							
Transfer from General Fund	5,943,582	6,378,737	8,124,815	6,364,000	4,764,000	5,371,000	6,430,000
Investment Income	439,922	233,018	178,856	200,000	80,000	60,000	40,000
<b>Total Revenue</b>	6,383,504	6,611,755	8,303,671	6,564,000	4,844,000	5,431,000	6,470,000
<b>Total Resources</b>	14,906,363	13,421,352	15,698,197	14,687,797	10,931,797	7,512,797	8,482,797
<b>Expenditures</b>							
Routine Capital	2,521,611	2,468,550	3,299,985	2,750,000	2,500,000	2,000,000	2,000,000
Asset Maintenance	1,945,452	1,258,276	1,274,415	1,250,000	1,250,000	1,200,000	1,200,000
Transfer to RTA Development Fund	3,629,703	2,300,000	3,000,000	4,600,000	5,100,000	2,300,000	4,600,000
<b>Total Expenditures</b>	8,096,766	6,026,826	7,574,400	8,600,000	8,850,000	5,500,000	7,800,000
<b>Ending Balance</b>	6,809,597	7,394,526	8,123,797	6,087,797	2,081,797	2,012,797	682,797

ATTACHMENT D

RTA Development Fund Balance Analysis

	1998 Actual	1999 Actual	2000 Actual	2001 Estimate	2002 Budget	2003 Budget	2004 Budget
<b>Beginning Balance</b>	2,208,541	23,190,813	13,958,867	10,112,468	33,675,283	21,423,961	14,557,463
<b>Revenue</b>							
General Obligation Debt Proceeds	33,000,000	0	0	30,000,000	0	0	35,000,000
Revenue Bond Proceeds	0	0	0	0	0	0	15,000,000
State Infrastructure Bank Loan	0	0	4,439,709	2,460,292	0	0	5,422,856
Transfer from RTA Capital Fund	3,629,703	2,300,000	3,000,000	4,600,000	5,100,000	2,300,000	4,600,000
Investment Income	1,114,250	1,076,664	979,336	500,000	425,000	450,000	850,000
Federal Capital Grants	34,257,862	27,196,159	31,256,602	58,284,619	68,614,215	76,353,188	92,188,536
State Capital Grants	1,500,727	10,300,506	8,944,439	8,141,832	16,321,798	11,364,718	18,148,748
Other	93,181	44,843	3,844,031	3,200,000	7,200,000	11,200,000	2,200,000
<b>Total Revenue</b>	<b>73,595,723</b>	<b>40,918,172</b>	<b>52,464,117</b>	<b>107,186,743</b>	<b>97,661,013</b>	<b>101,667,906</b>	<b>173,410,140</b>
<b>Total Resources</b>	<b>75,804,264</b>	<b>64,108,985</b>	<b>66,422,984</b>	<b>117,299,211</b>	<b>131,336,296</b>	<b>123,091,867</b>	<b>187,967,603</b>
<b>Expenditures</b>							
Capital Outlay	52,613,451	50,150,118	56,226,738	83,123,928	109,487,336	108,084,404	144,972,076
Other	0	0	4,284	0	0	0	0
Transfer to Bond Retirement Fund	0	0	79,494	500,000	425,000	450,000	850,000
<b>Total Expenditures</b>	<b>52,613,451</b>	<b>50,150,118</b>	<b>56,310,516</b>	<b>83,623,928</b>	<b>109,912,336</b>	<b>108,534,404</b>	<b>145,822,076</b>
<b>Ending Balance</b>	<b>23,190,813</b>	<b>13,958,867</b>	<b>10,112,468</b>	<b>33,675,283</b>	<b>21,423,961</b>	<b>14,557,463</b>	<b>42,145,528</b>

ATTACHMENT E

## Bond Retirement Fund Balance Analysis

	1998 Actual	1999 Actual	2000 Actual	2001 Estimate	2002 Budget	2003 Budget	2004 Budget
<b>Beginning Balance</b>	817,725	779,459	758,930	115,451	989,017	985,921	985,656
<b>Revenue</b>							
Transfer from General Fund	8,496,339	8,756,263	7,950,000	9,550,000	11,150,000	11,100,000	10,700,000
Transfer from RTA Development Fund	0	0	79,494	500,000	425,000	450,000	850,000
Investment Income	185,924	179,447	280,791	121,000	72,000	107,000	125,000
<b>Total Revenue</b>	<b>8,682,263</b>	<b>8,935,710</b>	<b>8,310,285</b>	<b>10,171,000</b>	<b>11,647,000</b>	<b>11,657,000</b>	<b>11,675,000</b>
<b>Total Resources</b>	<b>9,499,988</b>	<b>9,715,169</b>	<b>9,069,215</b>	<b>10,286,451</b>	<b>12,636,017</b>	<b>12,642,921</b>	<b>12,660,656</b>
<b>Expenditures</b>							
Debt Service							
Principal	3,655,000	3,620,000	3,835,000	4,198,101	5,500,111	5,751,478	6,015,684
Interest	5,065,529	5,336,239	5,118,764	5,099,333	6,149,985	5,905,787	5,646,651
<b>Total Expenditures</b>	<b>8,720,529</b>	<b>8,956,239</b>	<b>8,953,764</b>	<b>9,297,434</b>	<b>11,650,096</b>	<b>11,657,265</b>	<b>11,662,335</b>
<b>Ending Balance</b>	<b>779,459</b>	<b>758,930</b>	<b>115,451</b>	<b>989,017</b>	<b>985,921</b>	<b>985,656</b>	<b>998,321</b>

ATTACHMENT F

# Insurance Fund Balance Analysis

	1998 Actual	1999 Actual	2000 Actual	2001 Estimate	2002 Budget	2003 Budget	2004 Budget
<b>Beginning Balance</b>	11,403,378	10,228,659	5,471,928	5,080,421	5,009,421	5,005,421	5,001,421
<b>Revenue</b>							
Investment Income	675,281	464,303	315,825	218,000	75,000	125,000	150,000
Transfer from General Fund	0	0	400,000	3,350,000	580,000	530,000	550,000
Other Income	0	0	1,418	0	0	0	0
<b>Total Revenue</b>	675,281	464,303	717,243	3,568,000	655,000	655,000	700,000
<b>Total Resources</b>	12,078,659	10,692,962	6,189,171	8,648,421	5,664,421	5,660,421	5,701,421
<b>Expenditures</b>							
Claims and Premium Outlay	0	971,034	1,108,750	3,639,000	659,000	659,000	659,000
Transfer to General Fund	1,850,000	4,250,000	0	0	0	0	0
<b>Total Expenditures</b>	1,850,000	5,221,034	1,108,750	3,639,000	659,000	659,000	659,000
<b>Ending Balance</b>	10,228,659	5,471,928	5,080,421	5,009,421	5,005,421	5,001,421	5,042,421

## ATTACHMENT G

## Supplemental Pension Fund Balance Analysis

	1998 Actual	1999 Actual	2000 Actual	2001 Estimate	2002 Budget	2003 Budget	2004 Budget
<b>Beginning Balance</b>	1,278,162	1,187,483	1,107,662	1,040,217	965,217	846,717	736,217
<b>Revenue</b>							
Investment Income	64,499	65,528	70,058	60,000	13,500	19,500	20,200
<b>Total Revenue</b>	64,499	65,528	70,058	60,000	13,500	19,500	20,200
<b>Total Resources</b>	1,342,661	1,253,011	1,177,720	1,100,217	978,717	866,217	756,417
<b>Expenditures</b>							
Benefit Payments	155,178	145,349	137,503	135,000	132,000	130,000	128,000
<b>Total Expenditures</b>	155,178	145,349	137,503	135,000	132,000	130,000	128,000
<b>Ending Balance</b>	1,187,483	1,107,662	1,040,217	965,217	846,717	736,217	628,417

ATTACHMENT H

**Law Enforcement Fund Balance Analysis**

	1998 Actual	1999 Actual	2000 Actual	2001 Estimate	2002 Budget	2003 Budget	2004 Budget
<b>Beginning Balance</b>	154,931	177,504	116,332	140,376	63,376	74,476	86,576
<b>Revenue</b>							
Law Enforcement Revenue	55,812	6,931	17,078	5,000	10,000	10,000	10,000
Investment Income	6,811	8,073	6,966	8,000	1,100	2,100	3,000
<b>Total Revenue</b>	62,623	15,004	24,044	13,000	11,100	12,100	13,000
<b>Total Resources</b>	217,554	192,508	140,376	153,376	74,476	86,576	99,576
<b>Expenditures</b>							
Law Enforcement Outlay	40,050	76,176	0	90,000	0	0	0
<b>Total Expenditures</b>	40,050	76,176	0	90,000	0	0	0
<b>Ending Balance</b>	177,504	116,332	140,376	63,376	74,476	86,576	99,576



## ATTACHMENT I

# Financial Indicators

## 2002 Proposed Budget

	1998 Actual	1999 Actual	2000 Actual	2001 Estimate	2002 Budget	2003 Budget	2004 Budget
<b>REVENUES</b>							
Operating Ratio	24.2%	22.5%	22.0%	21.1%	20.5%	21.1%	21.0%
Fare Subsidy (Net Cost) Per Passenger	\$2.44	\$2.63	\$2.77	\$2.86	\$2.89	\$2.83	\$2.86
Average Fare	\$0.71	\$0.70	\$0.70	\$0.70	\$0.72	\$0.72	\$0.72
<b>EXPENDITURES</b>							
Operating Reserve (Months)	0.7	0.7	0.7	0.5	0.3	0.1	0.0
Overhead Cost vs. Total Cost	12.1%	11.9%	12.4%	11.7%	11.3%	10.7%	10.5%
Cost/Hour of Service	\$75.67	\$77.85	\$78.27	\$81.39	\$84.59	\$85.13	\$87.51
Growth per Year	-2.6%	2.9%	0.5%	4.0%	3.9%	0.6%	2.8%
<b>DEBT STRUCTURES</b>							
Debt Service Coverage	2.27	2.21	2.15	2.00	1.35	1.14	0.98
<b>CAPITAL OUTLAY</b>							
Sales Tax Contribution to Capital	10.0%	10.0%	10.0%	10.0%	10.0%	10.0%	10.0%
Capital Maintenance to Expansion	56.1%	86.3%	79.2%	80.9%	73.9%	56.4%	51.9%

**Definitions:**

Operating Ratio = Operating Revenue (Fares + Advertising + Interest) / Total Operating Expenditures

Fare Subsidy (Net Cost) Per Passenger = (Total Operating Expenditures/Ridership) - (Fares/Ridership)

Operating Reserve = Available Ending Balance / (Total Operating Expenditures/12)

Overhead Cost vs. Total Cost = Operating Overhead Cost / Total Operating Cost

Cost/Hour of Service = Total Operating Expenditures / Total Service Hours

Debt Service Coverage = (Total Operating Revenues - Total Operating Expenditures) / Debt Service

Contribution to Capital = (Capital Improvements Contribution and Capital Improvement + Bond Retirement Transfers) / Sales & Use Tax Revenue

Capital Maintenance to Expansion = Capital Maintenance Outlay / Total Capital Outlay

ATTACHMENT J

## 2002-2006 CAPITAL IMPROVEMENT PLAN

PROJECT CATEGORY	2002	2003	2004	2005	2006	TOTAL
Rail Projects	15,951,369	44,690,643	29,666,377	26,192,000	6,342,000	122,842,389
Bus Garages	26,250,000	200,000	4,150,000	1,100,000	9,350,000	41,050,000
Transit Centers	14,252,102	14,207,151	25,764,936	4,617,250	9,660,000	68,501,439
Facilities Improvements	10,220,700	9,993,000	11,587,180	8,073,660	10,246,660	50,121,200
Buses	34,775,000	31,434,860	21,766,575	25,888,790	23,610,000	137,475,225
Equipment, Vehicles, Furniture	5,376,075	19,491,900	5,314,500	4,197,100	4,375,500	38,755,075
Bus Rapid Transit	24,177,090	78,542,005	55,059,766	44,761,897	8,888,484	211,429,242
Other	16,971,000	14,871,000	14,871,000	15,871,000	14,871,000	77,455,000
<b>TOTALS</b>	<b>147,973,336</b>	<b>213,430,559</b>	<b>168,180,334</b>	<b>130,701,697</b>	<b>87,343,644</b>	<b>747,629,570</b>