RESOLUTION NO. 2000- 170

A RESOLUTION TO MAKE APPROPRIATIONS FOR THE CURRENT EXPENSES AND OTHER EXPENDITURES OF THE GREATER CLEVELAND REGIONAL TRANSIT AUTHORITY DURING THE YEAR 2001.

BE IT RESOLVED by the Board of Trustees of The Greater Cleveland Regional Transit Authority, Cuyahoga County, Ohio:

Section 1. That the appropriations for the current expenses and other expenditures of the Greater Cleveland Regional Transit Authority during the period of January 1, 2001 through December 31, 2001 are as indicated below in order that the amount expended and encumbered in each classification during the fiscal year for which such appropriations are made and they are hereby set aside and appropriated:

GENERAL FUND

OPERATIONS DIVISION

남의 상황은 관련을 갖춰 못 두 두 두 두 두 두 두 그 날 날 날 수 박 것 것 같 두 두 두 두 두

31 PARATRANSIT OPERATIONS

PERSONNEL SERVICES OTHER EXPENDITURES	5,734,095 <u>1,553,661</u> 7,287,756
32 RAIL OPERATIONS	
PERSONNEL SERVICES OTHER EXPENDITURES	13,188,592 <u>1,519,374</u> 14,707,966
34 TRANSIT POLICE	
PERSONNEL SERVICES OTHER EXPENDITURES	6,768,090 <u>364,861</u> 7,132,951
35 TRANSPORTATION MANAGEMENT	
PERSONNEL SERVICES OTHER EXPENDITURES	3,382,921 <u>84,265</u> 3,467,186

36 POWER 6.828,821 PERSONNEL SERVICES 4,156,418 OTHER EXPENDITURES 10,985,239 37 FACILITIES MAINTENANCE 4,868,102 PERSONNEL SERVICES 6.111.104 OTHER EXPENDITURES 10,979,206 40 BUS EQUIPMENT 22,219,680 PERSONNEL SERVICES 2,382,696 OTHER EXPENDITURES 24,602,376 **41 RAIL EQUIPMENT** 5,802,320 PERSONNEL SERVICES 816,359 OTHER EXPENDITURES 6,618,679 42 TECHNICAL SERVICES 502.548 PERSONNEL SERVICES 45,702 OTHER EXPENDITURES 548,250 **43 SATELLITES AND PASS THRUS** 0 PERSONNEL SERVICES 7,750,530 OTHER EXPENDITURES 7,750,530 **45 PARATRANSIT EQUIPMENT** 1,624,687 PERSONNEL SERVICES 335,364 OTHER EXPENDITURES 1,960,051 **46 HAYDEN STATION** 17,635,284 PERSONNEL SERVICES <u>12,9</u>57 OTHER EXPENDITURES 17,648,241

OPERATIONS DIVISON (continued)	
47 HARVARD STATION	
PERSONNEL SERVICES OTHER EXPENDITURES	17,773,998 <u>12,957</u> 17,786,955
48 BROOKLYN STATION	
PERSONNEL SERVICES OTHER EXPENDITURES	12,286,695 <u>12,955</u> 12,299,650
49 TRISKETT STATION	
PERSONNEL SERVICES OTHER EXPENDITURES	14,562,445 <u>12,957</u> 14,575,402
54 OPERATIONS PLANNING	
PERSONNEL SERVICES OTHER EXPENDITURES	1,874,130 <u>1,611,268</u> 3,485,398
66 INVENTORY CONTROL	
PERSONNEL SERVICES OTHER EXPENDITURES	2,723,607 <u>14,873,233</u> 17,596,840
DIVISION TOTALS	\$ 179,432,676

DEVELOPMENT DIVISION

م ها نه موجع م محمد ما موجوع موجو

11 PROJECT DEVELOPMENT & ENGINEERING

	PERSONNEL SERVICES OTHER EXPENDITURES	1,	259,084 72,570	
50	CUSTOMER RELATIONS	1,	331,654	
	PERSONNEL SERVICES OTHER EXPENDITURES		1,306,882 <u>204,579</u> 1,511,461	
51	COMMUNITY RELATIONS			
	PERSONNEL SERVICES OTHER EXPENDITURES		241,858 <u>64,729</u> 306,587	
53	MARKETING & COMMUNICATIONS			
	PERSONNEL SERVICES OTHER EXPENDITURES		644,328 , <u>258,416</u> ,902,744	
55	PROJECT SUPPORT			
	PERSONNEL SERVICES OTHER EXPENDITURES		878,327 <u>208,399</u> 1,086,726	
57	PROGRAMMING & PLANNING			
	PERSONNEL SERVICES OTHER EXPENDITURES		432,253 <u>9,076</u> 441,329	
	DIVISION TOTALS	\$	6,580,501	

LEGAL AFFAIRS (continued)	
21 LEGAL	
PERSONNEL SERVICES OTHER EXPENDITURES	1,289,111 <u>547,328</u> 1,836,439
22 RISK MANAGEMENT	
PERSONNEL SERVICES OTHER EXPENDITURES	1,717,724 <u>4,982,339</u> 6,700,063
DIVISION TOTALS	\$ 8,536,502
FINANCE & ADMINISTRATION	
14 HUMAN RESOURCES PERSONNEL SERVICES OTHER EXPENDITURES	1,045,624 <u>134,485</u> 1,180,109
60 ACCOUNTING	
PERSONNEL SERVICES OTHER EXPENDITURES	1,447,188 <u>42,572</u> 1,439,760
61 INFORMATION SYSTEMS	
PERSONNEL SERVICES OTHER EXPENDITURES	1,929,782 <u>1,364,944</u> 3,294,726
62 BUILDING ADMINISTRATION	
PERSONNEL SERVICES	684,389 1 203 404

4,389 1,293,494 OTHER EXPENDITURES 1,977,883

FINANCE & ADMINISTRATION (continued)

64 PROCUREMENT

PERSONNEL SERVICES	1,789,904
OTHER EXPENDITURES	115,525
	1,905,429

65 REVENUE

PERSONNEL SERVICES	1,349,720
OTHER EXPENDITURES	999,996
	2,349,716

67 FINANCIAL PLANNING & BUDGETING

DIVISION TOTALS	\$ 12,837,092
	639,469
OTHER EXPENDITURES	31,686
PERSONNEL SERVICES	607,783

OTHER DEPARTMENTS

ففت فف فف فف يتوفين في مروج وجو جو جو جو جو حو حو حو حو

9 EUCLID CORRIDOR TRANSPORTATION PROJECT

PERSONNEL SERVICES	363,028
OTHER EXPENDITURES	18,775
	381,803

10 OFFICE OF SMALL BUSINESS & EMPLOYMENT OPPORTUNITY

	PERSONNEL SERVICES OTHER EXPENDITURES	2,367,584 <u>581,381</u> 2,948,965
12	EXECUTIVE	
	PERSONNEL SERVICES OTHER EXPENDITURES	1,278,853 <u>175,155</u> 1,454,008
16	SEC/TREAS - BOARD OF TRUSTEES	
	PERSONNEL SERVICES OTHER EXPENDITURES	113,448 <u>144,200</u> 257,648

.

OTHER DEPARTMENTS (continued)	
19 INTERNAL AUDIT	
PERSONNEL SERVICES OTHER EXPENDITURES	521,240 <u>43,412</u> 564,652
56 EXTERNAL AFFAIRS	
PERSONNEL SERVICES OTHER EXPENDITURES	259,429 20,466 279,895
99 FUND TRANSFERS	
PERSONNEL SERVICES OTHER EXPENDITURES	1,633,291 <u>17,418,000</u> <u>19,051,291</u>
DIVISION TOTALS	<u>\$ 24,938,262</u>
GRAND TOTALS	\$ 232,325,033

BOND RETIREMENT FUND

Debt Service - Principal	\$ 4,166,833
Debt Service - Interest	 6,050,771
	\$ 10,217,604

CAPITAL IMPROVEMENT FUNDS

Construction and Acquisition of	
Transit Facilities and Equipment	\$ 134,839,307
Transfer to Bond Retirement Fund	<u> </u>
	\$ 135,939,307

RESOLUTION NO. 2000 -Page 8

INSURANCE FUND

Claims & Premium Outlay \$ 1,209,000

 SUPPLEMENTAL PENSION FUND

 Benefit Payments
 \$ 140,000

 CUMULATED APPROPRIATIONS

 General Fund
 \$ 232,325,033

General Fund	\$ 232,325,033
Bond Retirement Fund	\$ 10,217,604
Capital Improvement Funds	\$ 135,939,307
Insurance Fund	\$ 1,209,000
Supplemental Pension Fund	\$ 140,000

Section 2. That transfers of funds may be made in this appropriation budget from one division to another or, within a division from one department to another or from one line item to another and shall be reported to the Board within thirty days after the end of the month in which said transfer occurred.

Section 3. That as part of this appropriation, the General Manager is granted the authority to upgrade or downgrade positions within the Authority provided the total number of positions approved in the budget is not exceeded. Furthermore, the General Manager may transfer positions from one department to another so long as the total number of positions approved in the budget is not exceeded.

Section 4. That this appropriation provides funding for an average three percent (3%) wage adjustment for non-represented employees as determined by the Merit Salary Matrix for 2000.

Section 5. That this resolution from time to time may be amended in order to appropriate additional monies that may be received in 2001.

RESOLUTION NO. 2000 - Page 9

.

Section 6. That this resolution takes effect immediately upon its adoption by the Board of Trustees.

Adopte	ed: December 13 , 2	2000
Attest:	CEO, General Manager/Secretary-Treasu	rer

President	/

Atta hment A

General Fund Balance Analysis 2001 Budget

Sales Tax Annual Crowth = 5.2% 4.8% 5.0% 4.0% 3.5% 3.5% Non-Personnel OSC Growth = 5.8% 5.4% 3.1% 3.6% 4.2% 3.1% Capital Contribution = 14,39,921 15,135,000 15,883,000 16,518,000 18,805,600 19,483,400 1996 1997 1998 1999 2000 2001 2002 2003 Revenue Actual Actual Actual Actual Science 11,098,882 11,099,892 11,099,892 11,099,892 11,099,892 11,099,892 11,099,892 11,099,892 11,099,892 11,099,892 11,099,892 11,099,892 11,	Assumptions:	Passenger Fare Anni	ual Growth =	-1.3%	-3.3%	1.5%	3.0%	2.0%	2.0%
Personnel & Fringe Cost Growth = Non-Personnel Cost Growth = Capital Contribution = 5.8% 7.9% 5.4% 5.0% 3.1% 8.0% 3.6% 2.5% 4.2% 1.3% 3.1% 2.2% Capital Contribution = 14,439,201 15,135,000 18,805,000 19,843,400 10.0% 10.0% 10.0% 10.0% 10.0% 10.0% 10.0% 1996 1997 1998 1999 2000 2001 2002 2003 Beginning Balance 19,966 1997 1998 1999 2000 2001 2002 2003 Revenue Passenger Fares 42,983,320 43,783,824 43,227,213 41,790,115 42,420,000 2,800,000 2,800,000 3,000,000 Sales A Goncessions 1,025,253 1,304,618 1,709,744 1,855,374 2,600,000 2,800,000 2,800,000 2,800,000 2,800,000 2,800,000 2,800,000 2,800,000 2,800,000 2,800,000 2,800,000 2,800,000 2,800,000 2,800,000 2,800,000 2,800,000 2,800,000 2,800,000 0 0		Sales Tax Annual Gr	owth =	5.2%	4.8%	5.0%	4.0%	3.5%	3.5%
Non-Personnel Cast Growth = Capital Contribution = 7.9% 5.0% 8.0% 2.5% 1.3% 2.2% Lapital Contribution = 14,439,921 15,135,000 15,813,000 15,813,000 16,518,000 18,805,600 19,463,400 Lagotal Contribution = 10.9% 10.0% 10.0% 10.0% 10.0% 11.0%		Non-Personnel Cost Growth =			5.4%	3.1%	3.6%	4.2%	3.1%
Capital Contribution = 14,439,921 15,135,000 15,883,000 16,518,000 18,805,500 19,463,400 10.0% 10.0% 10.0% 10.0% 10.0% 10.0% 11.0% 11.0% 11.0% 1996 1997 1998 1999 2000 2001 Budget Budget 13,173,880 11,073,887 11,051,834 131,059,862 11,07,429 8,000 2000 Budget Passenger Fares 42,993,320 43,783,824 43,227,213 41,790,115 42,420,000 2,369,2600 44,570,000 45,460,000 Sales & Use Tax 131,024,347 137,291,286 144,399,025 150,87,41 1,855,775 570,000 570,000 570,000 570,000 570,000 570,000 570,000 570,000 570,000 570,000 570,000 1,00,000 1,100,000 1,100,000 1,200,000 1,500,000 1,500,000 1,500,000 1,500,000 1,500,000 1,500,000 1,500,000 1,500,000 1,500,000 1,500,000 1,500,000 1,500,000									
10.9% 10.9% 10.9% 10.9% 10.9% 10.9% 10.9% 11.9% 11.9% 1996 1997 1998 1999 2000 2001 2002 2003 Budget Budget Budget Budget Budget Budget Budget Revenue 139,129,640 16,187,395 12,183,385 11,753,987 11,057,453 11,057,428 11,077,428 3,097,903 Revenue 2380,800 10,62,553 1,304,619 1,709,744 1,855,374 2,600,000 2,800,000 2,900,000 3,000,000									
1996 1997 1998 1999 2000 2001 2002 2003 Actual Actual Actual Actual Actual Budget Budget Budget Budget 19,129,840 16,167,395 12,163,385 11,753,987 11,051,834 11,055,862 11,077,429 8,057,383 Remue Passenger Fares 42,993,320 43,783,824 43,227,213 41,790,115 42,420,000 2,800,000 2,800,000 3,000,000 3,000,000 3,000,000 3,000,000 170,960,000 170,900,000 170,900,000 170,900,000 170,900,000 170,900,000 170,900		Capital Contribution	Capital Contribution =			, ,			
Actual Actual Actual Actual Actual Actual Estimate Budget Budget Budget Beginning Batance 19,129,640 16,187,395 12,183,385 11,051,834 11,059,862 11,077,429 8,067,393 Revenue Passenger Fares 42,993,320 43,783,824 43,227,213 41,790,115 42,420,000 2,800,000 2,800,000 2,900,000 3,000,000 Sales & Use Tax 131,024,619 1,709,744 1,855,374 2,600,000 2,800,000 165,180,000 170,960,000 170,960,000 170,960,000 170,960,000 170,960,000 170,960,000 170,960,000 170,960,000 170,960,000 170,960,000 170,960,000 170,960,000 170,960,000 176,940,000 0				10.0%	10.0%	10.0%	10.0%	11.0%	11.0%
Beginning Balance 19,129,640 16,187,395 12,183,386 11,753,987 14,051,834 11,059,862 11,077,429 8,057,303 Revenue Passenger Fares 42,993,320 43,783,824 43,227,213 41,790,115 42,420,000 43,602,600 2,800,000 2,900,000 3,000,000 Sales & Use Tax 131,024,347 137,291,286 144,399,210 151,265,961 158,830,000 170,960,000 170,960,000 776,940,000 Federal Operating Assistance 5,635,188 4,399,025 4,829,592 0<		1996	1997	1998	1999	2000	2001	2002	2003
Revenue Passenger Fares 42,993,320 43,783,824 43,227,213 41,790,115 42,420,000 43,692,600 44,570,000 45,600,000 2,900,000 2,900,000 3,000,000 3,000,000 3,000,000 3,000,000 3,000,000 3,000,000 3,000,000 3,000,000 3,000,000 176,940,000 176,940,000 176,940,000 176,940,000 176,940,000 0		Actual	Actual	Actual	Actual	Estimate	Budget	Budget	Budget
Revenue Passenger Fares 42,993,320 43,783,824 43,227,213 41,790,115 42,420,000 43,692,600 44,570,000 45,660,000 Adverting & Concessions 1,052,553 1,304,619 1,709,744 1,855,374 2,600,000 2,800,000 3,000,000 3,000,000 Sales & Use Tax 131,024,347 137,291,286 144,399,201 151,265,961 158,830,000 165,180,000 170,960,000 176,940,000 Federal Operating Assistance 5,635,168 4,399,022 4,829,592 0	Beginning Balance	19,129,640	16,187,395	12,183,385	11,753,987	11,051,834	11,059,862	11,077,429	8,057,903
Passenger Fares 42,993,320 43,783,824 43,227,213 41,790,115 42,420,000 43,652,600 44,670,000 45,660,000 Advertising & Concessions 1,052,553 1,304,619 1,709,744 1,855,374 2,600,000 2,800,000 3,0									
Advertising & Concessions 1,052,553 1,304,619 1,709,744 1,855,374 2,600,000 2,800,000 2,900,000 3,000,000 Sales & Use Tax 131,024,347 137,221,286 144,399,201 151,255,361 158,83,000 165,180,000 170,960,000 176,940,000 Federal Operating Assistance 5,635,166 4,399,025 4,829,592 0 <td></td> <td>42 002 220</td> <td>12 702 021</td> <td>42 227 212</td> <td>41 700 115</td> <td>42 420 000</td> <td>43 692 600</td> <td>44 570 000</td> <td>45 460 000</td>		42 002 220	12 702 021	42 227 212	41 700 115	42 420 000	43 692 600	44 570 000	45 460 000
Sales & Use Tax 131,024,347 137,291,286 144,399,201 151,265,961 158,830,000 165,180,000 170,960,000 176,940,000 Federal Operating Assistance 4,167,000 4,168,235 773,143 0 <td< td=""><td></td><td></td><td></td><td></td><td></td><td>, ,</td><td></td><td></td><td></td></td<>						, ,			
Federal Operating Assistance 4,167,000 4,166,235 773,143 0 </td <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>									
State Operating Assistance 5,635,168 4,399,025 4,829,592 0 </td <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>• •</td> <td>0</td>								• •	0
Ohio Enderly Fare Assistance 537,504 544,898 828,832 567,579 570,000 570,000 570,000 850,000 Access to Jobs Grants 0 0 0 0 91,508 700,000 1,500,000 850,000 850,000 850,000 Investment Income 1,419,265 1,384,306 1,255,358 905,016 1,100,000 1,100,000 1,100,000 1,100,000 1,100,000 1,100,000 1,100,000 1,100,000 1,100,000 1,100,000 1,100,000 1,100,000 1,100,000 1,100,000 1,000,000 16,500,000 16,500,000 16,500,000 16,500,000 16,500,000 16,500,000 16,500,000 16,500,000 16,500,000 16,500,000 232,342,600 232,342,600 238,450,600 245,180,000 243,402,462 249,527,429 253,237,903 Total Revenue 192,790,722 197,693,891 142,889,592 150,656,118 155,299,444 160,936,845 167,639,831 172,855,896 00hret Expenditures 48,041,391 50,435,072 46,472,184 48,797,501 52,677,528 <td></td> <td></td> <td></td> <td></td> <td>-</td> <td></td> <td>-</td> <td>-</td> <td>Ō</td>					-		-	-	Ō
Access to Jobs Grants 0 0 0 0 91,508 700,000 1,500,000 850,000 850,000 Investment Income 1,419,265 1,384,306 1,255,358 905,016 1,100,000 1,200,000 1,000,000 760,000 Other Revenue 1,262,743 1,589,223 977,805 838,316 1,200,000 1,100,000 1,100,000 1,100,000 1,100,000 1,100,000 1,100,000 1,100,000 16,500,000 16,500,000 16,500,000 16,500,000 16,500,000 16,500,000 16,500,000 16,500,000 16,500,000 16,500,000 16,500,000 16,500,000 16,500,000 16,500,000 16,500,000 232,342,600 232,342,600 238,450,000 245,180,000 246,472,184 48,975,501 52					•	570.000	570.000	570.000	570,000
Investment Income 1,419,265 1,384,306 1,255,358 905,016 1,100,000 1,200,000 1,000,000 235,358 000 1,225,358 558,59,040 155,299,444 160,936,845			•	-		-			
Other Revenue 1,262,743 1,589,223 977,805 838,316 1,200,000 1,100,000 <t< td=""><td></td><td>-</td><td>1.384.306</td><td>1.255.358</td><td>,</td><td></td><td></td><td></td><td></td></t<>		-	1.384.306	1.255.358	,				
Reimbursed Expenditures 4,698,822 3,430,474 3,521,411 12,231,597 16,848,000 16,300,000 16,500,000 16,500,000 16,500,000 16,500,000 16,500,000 16,500,000 16,500,000 16,500,000 16,500,000 16,500,000 0 </td <td></td> <td></td> <td></td> <td></td> <td>•</td> <td></td> <td></td> <td></td> <td>· ·</td>					•				· ·
Transfer From Insurance Fund 0 0 1,850,000 4,250,000 0 0 0 0 0 0 Total Revenue 192,790,722 197,893,890 203,372,299 213,795,466 224,268,000 232,342,600 238,450,000 245,180,000 Total Resources 211,920,362 214,081,285 215,555,684 225,549,453 235,319,834 243,402,462 249,527,429 253,237,903 Operating Expenditures Personnel Services 131,016,576 135,004,571 142,889,592 150,565,118 155,299,444 160,936,845 167,639,831 172,855,896 Other Expenditures 48,041,391 50,435,072 46,472,184 48,797,501 52,677,528 53,970,188 54,674,095 55,859,040 Total Operating Expenditures 179,057,967 185,439,643 189,361,776 199,362,619 207,976,972 214,907,033 222,313,926 228,714,936 Transfer to the Insurance Fund 0 0 0 0 0 350,000 350,000 350,000 11,150,000 10,800,000C Capital<									
Total Revenue192,790,722197,693,890203,372,299213,795,466224,268,000232,342,600238,450,000245,180,000Total Resources211,920,362214,081,285215,555,684225,549,453235,319,834243,402,462249,527,429253,237,903Operating Expenditures9ersonnel Services131,016,576135,004,571142,889,592150,565,118155,299,444160,936,845167,639,831172,855,896Other Expenditures48,041,39150,435,07246,472,18448,797,50152,677,52853,970,18854,674,09555,859,040Total Operating Expenditures179,057,967185,439,643189,361,776199,362,619207,976,972214,907,033222,313,926228,714,936Transfer to the Insurance Fund0000400,000900,000350,000350,000350,000Bond Retirement Fund7,778,5998,904,9588,496,3398,756,2638,350,0008,950,00011,150,00010,800,000Capital Improvement Funds6,516,1083,549,2895,514,1845,676,5847,533,0007,568,0004,636,0745,315,064Total Transfers to Capital14,294,70712,454,24714,010,52314,432,84715,883,00016,518,00015,786,07416,115,064Total Expenditures193,352,674197,893,890203,372,299213,795,466224,259,972232,325,033238,450,000245,180,000Ending Balance18,567,68816,187,39512,183,38511,753,987 <td>•</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>, , , , , , , , , , , , , , , , , , ,</td> <td></td> <td></td>	•						, , , , , , , , , , , , , , , , , , ,		
Operating Expenditures 131,016,576 135,004,571 142,889,592 150,565,118 155,299,444 160,936,845 167,639,831 172,855,896 Other Expenditures 48,041,391 50,435,072 46,472,184 48,797,501 52,677,528 53,970,188 54,674,095 55,859,040 Total Operating Expenditures 179,057,967 185,439,643 189,361,776 199,362,619 207,976,972 214,907,033 222,313,926 228,714,936 Transfer to the Insurance Fund 0 0 0 400,000 900,000 350,000 350,000 Transfers to Capital Bond Retirement Fund 7,778,599 8,904,958 8,496,339 8,756,263 8,350,000 8,950,000 11,150,000 10,800,000 Capital Improvement Funds 6,516,108 3,549,289 5,514,184 5,676,584 7,533,000 7,568,000 4,636,074 5,315,064 Total Transfers to Capital 14,294,707 12,454,247 14,010,523 14,432,847 15,883,000 16,518,000 15,786,074 16,115,064 Total Transfers to Capital 14,294,707		192,790,722	197,893,890			224,268,000	232,342,600	238,450,000	245,180,000
Operating Expenditures 131,016,576 135,004,571 142,889,592 150,565,118 155,299,444 160,936,845 167,639,831 172,855,896 Other Expenditures 48,041,391 50,435,072 46,472,184 48,797,501 52,677,528 53,970,188 54,674,095 55,859,040 Total Operating Expenditures 179,057,967 185,439,643 189,361,776 199,362,619 207,976,972 214,907,033 222,313,926 228,714,936 Transfer to the Insurance Fund 0 0 0 400,000 900,000 350,000 350,000 Transfers to Capital Bond Retirement Fund 7,778,599 8,904,958 8,496,339 8,756,263 8,350,000 8,950,000 11,150,000 10,800,000 Capital Improvement Funds 6,516,108 3,549,289 5,514,184 5,676,584 7,533,000 7,568,000 4,636,074 5,315,064 Total Transfers to Capital 14,294,707 12,454,247 14,010,523 14,432,847 15,883,000 16,518,000 15,786,074 16,115,064 Total Transfers to Capital 14,294,707	Total Resources	211.920.362	214.081.285	215,555,684	225,549,453	235,319,834	243,402,462	249,527,429	253,237,903
Personnel Services131,016,576135,004,571142,889,592150,565,118155,299,444160,936,845167,639,831172,855,896Other Expenditures48,041,39150,435,07246,472,18448,797,50152,677,52853,970,18854,674,09555,859,040Total Operating Expenditures179,057,967185,439,643189,361,776199,362,619207,976,972214,907,033222,313,926228,714,936Transfer to the Insurance Fund0000400,000900,000350,000350,000Transfers to Capital7,778,5998,904,9588,496,3398,756,2638,350,0008,950,00011,150,00010,800,000Bond Retirement Fund7,778,5998,904,9588,496,3395,514,1845,676,5847,533,0007,568,0004,636,0745,315,064Total Transfers to Capital14,294,70712,454,24714,010,52314,432,84715,883,00016,518,00015,786,07416,115,064Total Expenditures193,352,674197,893,890203,372,299213,795,466224,259,972232,325,033238,450,000245,180,000Ending Balance18,567,68816,187,39512,183,38511,753,98711,077,42911,077,4298,057,903									
Other Expenditures 48,041,391 50,435,072 46,472,184 48,797,501 52,677,528 53,970,188 54,674,095 55,859,040 Total Operating Expenditures 179,057,967 185,439,643 189,361,776 199,362,619 207,976,972 214,907,033 222,313,926 228,714,936 Transfer to the Insurance Fund 0 0 0 0 400,000 900,000 350,000 350,000 350,000 350,000 350,000 11,150,000 10,800,000 Capital Improvement Funds 6,516,108 3,549,289 5,514,184 5,676,584 7,533,000 7,568,000 4,636,074 5,315,064 Total Transfers to Capital 14,294,707 12,454,247 14,010,523 14,432,847 15,883,000 16,518,000 4,636,074 5,315,064 Total Expenditures 193,352,674 197,893,890 203,372,299 213,795,456 224,259,972 232,325,033 238,450,000 245,180,000 Ending Balance 18,567,688 16,187,395 12,183,385 11,753,987 11,059,862 11,077,429 11,077,429 8,057,902	Operating Expenditures								
Total Operating Expenditures 179,057,967 185,439,643 189,361,776 199,362,619 207,976,972 214,907,033 222,313,926 228,714,936 Transfer to the Insurance Fund 0 0 0 0 400,000 900,000 350,000 350,000 Transfers to Capital 0 7,778,599 8,904,958 8,496,339 8,756,263 8,350,000 7,568,000 11,150,000 10,800,000 Capital Improvement Funds 6,516,108 3,549,289 5,514,184 5,676,584 7,533,000 7,568,000 4,636,074 5,315,064 Total Transfers to Capital 14,294,707 12,454,247 14,010,523 14,432,847 15,883,000 16,518,000 15,786,074 16,115,064 Total Expenditures 193,352,674 197,693,890 203,372,299 213,795,466 224,259,972 232,325,033 238,450,000 245,180,000 Ending Balance 18,567,688 16,187,395 12,183,385 11,753,987 11,059,862 11,077,429 11,077,429 8,057,902	Personnel Services	131,016,576		142,889,592					
Transfer to the Insurance Fund 0 0 0 0 400,000 900,000 350,000 350,000 Transfers to Capital Bond Retirement Fund 7,778,599 8,904,958 8,496,339 8,756,263 8,350,000 8,950,000 11,150,000 10,800,000 Capital Improvement Funds 6,516,108 3,549,289 5,514,184 5,676,584 7,533,000 7,568,000 4,636,074 5,315,064 Total Transfers to Capital 14,294,707 12,454,247 14,010,523 14,432,847 15,883,000 16,518,000 15,786,074 16,115,064 Total Expenditures 193,352,674 197,893,890 203,372,299 213,795,466 224,259,972 232,325,033 238,450,000 245,180,000 Ending Balance 18,567,688 16,187,395 12,183,385 11,753,987 11,059,862 11,077,429 11,077,429 8,057,902	Other Expenditures	48,041,391	50,435,072	46,472,184	48,797,501		53,970,188		
Transfers to Capital Bond Retirement Fund Capital Improvement Funds 7,778,599 6,516,108 8,904,958 3,549,289 8,496,339 5,514,184 8,756,263 5,676,584 8,350,000 7,568,000 11,150,000 4,636,074 10,800,000 5,315,064 Total Transfers to Capital 14,294,707 12,454,247 14,010,523 14,432,847 15,883,000 16,518,000 15,786,074 16,115,064 Total Expenditures 193,352,674 197,893,890 203,372,299 213,795,466 224,259,972 232,325,033 238,450,000 245,180,000 Ending Balance 18,567,688 16,187,395 12,183,385 11,753,987 11,059,862 11,077,429 11,077,429 8,057,902	Total Operating Expenditures	179,057,967	185,439,643	189,361,776	199,362,619	207,976,972	214,907,033	222,313,926	228,714,936
Bond Retirement Fund Capital Improvement Funds7,778,599 6,516,1088,904,958 3,549,2898,496,339 5,514,1848,756,263 5,676,5848,350,000 7,533,00011,150,000 4,636,07410,800,000 5,315,064Total Transfers to Capital14,294,70712,454,24714,010,52314,432,84715,883,00016,518,00015,786,07416,115,064Total Expenditures193,352,674197,893,890203,372,299213,795,466224,259,972232,325,033238,450,000245,180,000Ending Balance18,567,68816,187,39512,183,38511,753,98711,059,86211,077,42911,077,4298,057,902	Transfer to the Insurance Fund	0	0	0	0	400,000	900,000	350,000	350,000
Capital Improvement Funds6,516,1083,549,2895,514,1845,676,5847,533,0007,568,0004,636,0745,315,064Total Transfers to Capital14,294,70712,454,24714,010,52314,432,84715,883,00016,518,00015,786,07416,115,064Total Expenditures193,352,674197,893,890203,372,299213,795,466224,259,972232,325,033238,450,000245,180,000Ending Balance18,567,68816,187,39512,183,38511,753,98711,059,86211,077,42911,077,4298,057,902									
Total Transfers to Capital14,294,70712,454,24714,010,52314,432,84715,883,00016,518,00015,786,07416,115,064Total Expenditures193,352,674197,893,890203,372,299213,795,466224,259,972232,325,033238,450,000245,180,000Ending Balance18,567,68816,187,39512,183,38511,753,98711,059,86211,077,42911,077,4298,057,902									
Total Expenditures 193,352,674 197,893,890 203,372,299 213,795,466 224,259,972 232,325,033 238,450,000 245,180,000 Ending Balance 18,567,688 16,187,395 12,183,385 11,753,987 11,059,862 11,077,429 11,077,429 8,057,902	• •								
Ending Balance 18,567,688 16,187,395 12,183,385 11,753,987 11,059,862 11,077,429 11,077,429 8,057,902	Total Transfers to Capital	14,294,707	12,454,247	14,010,523	14,432,847	15,883,000	16,518,000	15,786,074	16,115,064
	Total Expenditures	193,352,674	197,893,890	203,372,299	213,795,466	224,259,972	232,325,033	238,450,000	245,180,000
	Ending Balance	18,567,688	16,187,395	12,183,385	11,753,987	11,059,862	11,077,429	11,077,429	8,057,90°
Capital Improvements Contribution 2,380,293 4,004,010 429,398 702,153 0 0 3,019,526 3,348,336	Capital Improvements Contribution	2,380,293	4,004,010	429,398	702,153	0	0	3,019,526	3,348 <u>,</u> 336
Available Ending Balance 16,187,395 12,183,385 11,753,987 11,051,834 11,059,862 11,077,429 8,057,903 4,709,567	······································					11,059,862	11,077,429	8,057,903	4,709,567

Attachment B

EMPLOYMENT LEVEL ANALYSIS STAFFING LEVEL BY DIVISION

	2000 Budgeted Positions	2001 Budgeted Positions	Change 1999-2000
Operations	2,724	2,652	-72
Development	60	80	20
Finance & Administration	177	152	-25
Legal Affairs	49	53	4
Other Departments	73	71	-2
Union Officials	3	3	0
Total	3,086	3,011	-75

Attachment C RTA Capital Fund Balance Analysis

	1996	1997	1998	1999	2000	2001	2002	2003
	Actual	Actual	Actual	Actual	Estimate	Budget	Budget	Budget
Beginning Balance	10,097,607	12,725,966	8,522,859	6,809,597	7,394,526	6,027,526	3,825,526	1,151,126
Revenue								
Transfer from General Fund	8,896,400	7,553,299	5,943,582	6,378,737	7,533,000	7,568,000	7,655,600	8,663,400
Investment Income	716,988	537,847	439,922	233,018	200,000	330,000	170,000	50,00 0
Total Revenue	9,613,388	8,091,146	6,383,504	6,611,755	7,733,000	7,898,000	7,825,600	8,713,400
Total Resources	19,710,995	20,817,112	14,906,363	13,421,352	15,127,526	13,925,526	11,651,126	9,864,52€
Expenditures								
Routine Capital	1,531,451	2,516,472	2,521,611	2,468,550	3,500,000	4,700,000	3,500,000	3,000,000
Asset Maintenance	3,453,578	1,977,781	1,945,452	1,258,276	2,600,000	3,500,000	3,100,000	2,800,000
Transfer to RTA Development Fund	2,000,000	7,800,000	3,629,703	2,300,000	3,000,000	1,900,000	3,900,000	3,500,000
Reimbursement to FTA	0	0	0	0	0	0	0	(
Total Expenditures	6,985,029	12,294,253	8,096,766	6,026,826	9,100,000	10,100,000	10,500,000	9,300,000
Ending Balance	12,725,966	8,522,859	6,809,597	7,394,526	6,027,526	3,825,526	1,151,126	564,52(

Attachment D RTA Development Fund Balance Analysis

	1996	1997	1998	1999	2000	2001	2002	2003
	Actual	Actual	Actual	Actual	Estimate	Budget	Budget	Budget
Beginning Balance	9,683,415	14,810,915	2,208,541	23,190,813	13,958,867	10,637,752	22,444,412	5,732,293
Revenue								
General Obligation Debt Proceeds	40,000,000	0	33,000,000	0	0	30,000,000	0	35,000,000
Revenue Bond Proceeds	0	0	0	0	0	0	0	15,000,000
State Infrastructure Bank Loan	0	0	0	0	5,227,346	1,700,000	3,092,300	4,000,000
Transfer from RTA Capital Fund	2,000,000	7,800,000	3,629,703	2,300,000	3,000,000	1,900,000	3,900,000	3,500,000
Investment Income	1,196,287	407,546	1,114,250	1,076,664	1,000,000	1,100,000	500,000	1,800,000
Federal Capital Grants	21,055,010	55,066,568	34,257,862	27,196,159	27,232,057	67,842,726	90,839,616	118,011,265
State Capital Grants	1,748,085	294,935	1,500,727	10,300,506	6,000,875	10,858,000	30,133,190	29,282,217
State Funds for Waterfront Line	1,250,191	1,354,412	0	0	0	0	0	0
Other	0	5,000,000	93,181	44,843	3,700,000	2,200,000	7,200,000	2,200,000
Total Revenue	67,249,573	69,923,461	73,595,723	40,918,172	46,160,278	115,600,726	135,665,106	208,793,482
Total Resources	76,932,988	84,734,376	75,804,264	64,108,985	60,119,145	126,238,478	158,109,518	214,525,775
Expenditures	·							
Capital Outlay	61,761,315	82,525,835	52,613,451	50,150,118	48,831,393	102,694,066	151,877,225	185,529,515
Transfer to Bond Retirement Fund	360,758	0	0	0	650,000	1,100,000	500,000	1,400,000
Total Expenditures	62,122,073	82,525,835	52,613,451	50,150,118	49,481,393	103,794,066	152,377,225	186,929,515
Ending Balance	14,810,915	2,208,541	23,190,813	13,958,867	10,637,752	22,444,412	5,732,293	27,596,260

Attachment E Bond Retirement Fund Balance Analysis

	1996	1997	1998	1999	2000	2001	2002	2003
	Actual	Actual	Actual	Actual	Estimate	Budget	Budget	Budget
Beginning Balance	1,127,835	966,784	817,725	779,459	758,930	975,166	1,007,563	1,009,757
Revenue							44.450.000	40.000.000
Transfer from General Fund	7,778,600	8,904,958	8,496,339	8,756,263	8,350,000	8,950,000	11,150,000	10,800,000
Transfer from RTA Development Fund	360,758	0	0	0	650,000	1,100,000	500,000	1,400,000
Investment Income	308,177	233,921	185,924	179,447	170,000	200,000	320,000	320,000
Accrued Interest on Bonds	321,671	0	0	0	0	0	0	<u> </u>
Total Revenue	8,769,206	9,138,879	8,682,263	8,935,710	9,170,000	10,250,000	11,970,000	12,520,000
Total Resources	9,897,041	10,105,663	9,499,988	9,715,169	9,928,930	11,225,166	12,977,563	13,529,757
Expenditures								
Debt Service							5 000 000	E 004 140
Principal	4,750,000	4,855,000	3,655,000	3,620,000	3,835,000	4,166,833	5,303,680	5,684,116
Interest	4,180,257	4,432,938	5,065,529	5,336,239	5,118,764	6,050,771	6,664,126	6,413,805
Total Expenditures	8,930,257	9,287,938	8,720,529	8,956,239	8,953,764	10,217,604	11,967,806	12,097,92(
Ending Balance	966,784	817,725	779,459	758,930	975,166	1,007,563	1,009,757	1,431,837

Attachment F Insurance Fund Balance Analysis

	1996 Actual	1997 Actual	1998 Actual	1999 Actual	2000 Estimate	2001 Budget	2002 Budget	2003 Budget
Beginning Balance	10,718,061	11,328,779	11,403,378	10,228,659	5,471,928	5,032,928	5,023,928	5,014,928
Revenue								
Investment Income	653,903	663,728	675,281	464,303	270,000	300,000	300,000	300,000
Transfer from General Fund	0	0	0	0	400,000	900,000	350,000	350,000
Total Revenue	653,903	663,728	675,281	464,303	670,000	1,200,000	650,000	650,000
Total Resources	11,371,964	11,992,507	12,078,659	10,692,962	6,141,928	6,232,928	5,673,928	5,664,928
Expenditures								
Claims and Premium Outlay	43,185	589,129	0	971,034	1,109,000	1,209,000	659,000	659,000
Transfer to General Fund	0	0	1,850,000	4,250,000	0	0	0	0
Total Expenditures	43,185	589,129	1,850,000	5,221,034	1,109,000	1,209,000	659,000	659,000
Ending Balance	11,328,779	11,403,378	10,228,659	5,471,928	5,032,928	5,023,928	5,014,928	5,005,928

Attachment G Supplemental Pension Fund Balance Analysis

	1996 Actual	1997 Actual	1998 Actual	1999 Actual	2000 [Estimate	2001 Budget	2002 Budget	2003 Budget
Beginning Balance	1,467,373	1,369,432	1,278,162	1,187,483	1,107,662	1,020,662	948,662	871,662
Revenue Investment Income	77,463	68,141	64,499	65,528	58,000	68,000	61,000	55,000
Total Revenue	77,463	68,141	64,499	65,528	58,000	68,000	61,000	55,000
Total Resources	1,544,836	1,437,573	1,342,661	1,253,011	1,165,662	1,088,662	1,009,662	926,662
Expenditures Benefit Payments	175,404	159,411	155,178	145,349	145,000	140,000	138,000	135,000
Total Expenditures	175,404	159,411	155,178	145,349	145,000	140,000	138,000	135,000
Ending Balance	1,369,432	1,278,162	1,187,483	1,107,662	1,020,662	948,662	871,662	791,662

Attachment H Law Enforcement Fund Balance Analysis

	1996 A stud	1997 A stud	1998 Astual	1999 Aptual	2000	2001 Budget	2002 Budget	2003 Budget
Beginning Balance	Actual 155,521	Actual 149,121	Actual 154,931	Actual 177,504	Estimate 116,332	Budget 134,332	Budget 154,332	Budget 175,332
Revenue								
Law Enforcement Revenue	6,348	5,803	55,812	6,931	10,000	10,000	10,000	10,000
Investment Income	8,752	9,766	6,811	8,073	8,000	10,000	11,000	12,000
Total Revenue	15,100	15,569	62,623	15,004	18,000	20,000	21,000	22,000
Total Resources	170,621	164,690	217,554	192,508	134,332	154,332	175,332	197,332
Expenditures								
Capital	21,500	9,759	40,050	76,176	0	о	0	0
Total Expenditures	21,500	9,759	40,050	76,176	0	0	0	0
Ending Balance	149,121	154,931	177,504	116,332	134,332	154,332	175,332	197,332

Attachment I Financial Indicators 2001 Budget

	1996 Actual	1997 Actual	1998 Actual	1999 Actual	2000 Estimate	2001 Budget	2002 Budget	2003 Budgot
	Actual	Actual	Actual	Actual	Estimate	Budget	Budget	Budget
REVENUES								
Operating Ratio	26.0%	25.2%	24.2%	22.5%	22.4%	22.4%	22.0%	21.7%
Fare Subsidy (Net Cost) Per Passenger	\$2.29	\$2.31	\$2.44	\$2.63	\$2.72	\$2.76	\$2.81	\$2.84
Average Fare	\$0.73	\$0.72	\$0.71	\$0.70	\$0.71	\$0.71	\$0.71	\$0.71
EXPENDITURES								
Operating Reserve (Months)	1.1	0.8	0.7	0.7	0.6	0.6	0.4	0.2
Overhead Cost vs. Total Cost	12.2%	11.8%	12.1%	11.9%	13.0%	12.8%	12.8%	12.8%
Cost/Hour of Service	\$79.89	\$77.70	\$75.67	\$77.85	\$78.24	\$80.89	\$83.63	\$86.06
Growth per Year	2.4%	-2.7%	-2.6%	2.9%	0.5%	3.4%	3.4%	2.9%
DEBT STRUCTURES								
Debt Service Coverage	2.68	2.27	2.27	2.21	2.21	2.05	1.63	1.31
CAPITAL OUTLAY								
Sales Tax Contribution to Capital	12.7%	12.0%	10.0%	10.0%	10.0%	10.0%	11.0%	11.0%
Capital Maintenance to Expansion	43.5%	64.5%	56.1%	86.3%	80.7%	77.6%	64.5%	52.2%

Definitions:

Operating Ratio = Operating Revenue (Fares + Advertising + Interest) / Total Operating Expenditures

Fare Subsidy (Net Cost) Per Passenger = (Total Operating Expenditures/Ridership) - (Fares/Ridership)

Operating Reserve = Available Ending Balance / (Total Operating Expenditures/12)

Overhead Cost vs. Total Cost = Operating Overhead Cost / Total Operating Cost

Cost/Hour of Service = Total Operating Expenditures / Total Service Hours

Debt Service Coverage = (Total Operating Revenues - Total Operating Expenditures) / Debt Service

Contribution to Capital = (Capital Improvements Contribution and Capital Improvement + Bond Retirement Transfers) / Sales & Use Tax Revenue Capital Maintenance to Expansion = Capital Maintenance Outlay / Total Capital Outlay

Attachment J

2001-2005 CAPITAL IMPROVEMENT PLAN												
PROJECT CATEGORY	2001	2002	2003	2004	2005	TOTAL						
Rail Projects	12,607,045	15,102,456	12,378,143	19,836,452	24,867,100	84,791,196						
Bus Garages	22,699,600	65,200	0	10,000,000	0	32,764,800						
Transit Centers	8,745,000	4,600,000	6,050,000	7,653,000	3,650,000	30,698,000						
Facilities Improvements	7,203,500	24,799,300	16,935,780	9,687,620	5,651,660	64,277,860						
Buses	34,070,000	51,975,000	35,900,000	21,650,000	26,850,000	170,445,000						
Equipment, Vehicles, Furniture	15,325,162	18,283,875	28,508,800	8,951,000	8,083,500	79,152,337						
Bus Rapid Transit	20,300,000	63,833,154	85,883,852	62,328,164	49,436,949	281,782,119						
Other	13,889,000	14,079,000	14,079,000	14,079,000	15,079,000	71,205,000						
TOTALS	134,839,307	192,737,985	199,735,575	154,185,236	133,618,209	815,116,312						