

RESOLUTION NO. 1996- 179

A RESOLUTION TO MAKE APPROPRIATIONS FOR THE
CURRENT EXPENSES AND OTHER EXPENDITURES OF THE
GREATER CLEVELAND REGIONAL TRANSIT AUTHORITY DURING
THE YEAR 1997.

BE IT RESOLVED by the Board of Trustees of The Greater Cleveland
Regional Transit Authority, Cuyahoga County, Ohio:

Section 1. That the appropriations for the current expenses and
other expenditures of the Greater Cleveland Regional Transit Authority
during the period of January 1, 1997 through December 31, 1997 are as
indicated below in order that the amount expended and encumbered in each
classification during the fiscal year for which such appropriations are
made and they are hereby set aside and appropriated:

GENERAL FUND

OPERATIONS

31 PARATRANSIT OPERATIONS

PERSONNEL SERVICES	\$ 4,269,725
OTHER EXPENDITURES	3,248,127
	<u>7,517,852</u>

32 RAIL OPERATIONS

PERSONNEL SERVICES	12,509,421
OTHER EXPENDITURES	1,387,400
	<u>13,896,821</u>

35 TRANSPORTATION MANAGEMENT

PERSONNEL SERVICES	3,072,636
OTHER EXPENDITURES	231,900
	<u>3,304,536</u>

36 POWER

PERSONNEL SERVICES	5,938,418
OTHER EXPENDITURES	4,397,300
	<u>10,335,718</u>

37 FACILITIES MAINTENANCE

PERSONNEL SERVICES	3,971,687
OTHER EXPENDITURES	4,998,918
	<u>8,970,605</u>

OPERATIONS (continued)

40 BUS EQUIPMENT	
PERSONNEL SERVICES	17,720,121
OTHER EXPENDITURES	<u>1,401,640</u>
	19,121,761
41 RAIL EQUIPMENT	
PERSONNEL SERVICES	4,746,803
OTHER EXPENDITURES	<u>790,852</u>
	5,537,655
43 SATELLITES AND PASS THRU	
PERSONNEL SERVICES	0
OTHER EXPENDITURES	<u>7,650,214</u>
	7,650,214
45 PARATRANSIT EQUIPMENT	
PERSONNEL SERVICES	1,275,291
OTHER EXPENDITURES	<u>274,000</u>
	1,549,291
46 HAYDEN STATION	
PERSONNEL SERVICES	14,346,458
OTHER EXPENDITURES	<u>7,336</u>
	14,353,794
47 WOODHILL STATION	
PERSONNEL SERVICES	16,319,351
OTHER EXPENDITURES	<u>11,451</u>
	16,330,802
48 BROOKLYN STATION	
PERSONNEL SERVICES	9,020,850
OTHER EXPENDITURES	<u>5,580</u>
	9,026,430
49 TRISKETT STATION	
PERSONNEL SERVICES	11,203,957
OTHER EXPENDITURES	<u>5,000</u>
	<u>11,208,957</u>
DIVISION TOTALS	\$128,804,436

MARKETING AND DEVELOPMENT

50 CUSTOMER RELATIONS

PERSONNEL SERVICES	1,296,358
OTHER EXPENDITURES	248,722
	<u>1,545,080</u>

51 COMMUNITY RELATIONS

PERSONNEL SERVICES	247,182
OTHER EXPENDITURES	59,500
	<u>306,682</u>

53 MARKETING

PERSONNEL SERVICES	376,234
OTHER EXPENDITURES	895,300
	<u>1,271,534</u>

54 OPERATIONS PLANNING

PERSONNEL SERVICES	1,550,468
OTHER EXPENDITURES	186,900
	<u>1,737,368</u>

55 STRATEGIC PLANNING & RESEARCH

PERSONNEL SERVICES	402,506
OTHER EXPENDITURES	57,500
	<u>460,006</u>

56 MEDIA RELATIONS

PERSONNEL SERVICES	64,265
OTHER EXPENDITURES	12,000
	<u>76,265</u>

DIVISION TOTALS

\$ 5,396,935

FINANCE AND ADMINISTRATION

60 ACCOUNTING

PERSONNEL SERVICES	1,203,019
OTHER EXPENDITURES	40,410
	<u>1,243,429</u>

61 INFORMATION SYSTEMS

PERSONNEL SERVICES	1,473,291
OTHER EXPENDITURES	912,315
	<u>2,385,606</u>

FINANCE AND ADMINISTRATION (continued)

62 SUPPORT SERVICES

PERSONNEL SERVICES	500,752
OTHER EXPENDITURES	<u>1,433,809</u>
	1,934,561

65 REVENUE

PERSONNEL SERVICES	1,678,939
OTHER EXPENDITURES	<u>1,221,147</u>
	2,900,086

67 FINANCE

PERSONNEL SERVICES	555,605
OTHER EXPENDITURES	<u>42,419</u>
	598,024

DIVISION TOTALS \$ 9,061,706

LEGAL

20 CLAIMS

PERSONNEL SERVICES	1,185,738
OTHER EXPENDITURES	<u>2,748,000</u>
	3,933,738

21 LEGAL

PERSONNEL SERVICES	994,672
OTHER EXPENDITURES	<u>852,420</u>
	1,847,092

DIVISION TOTALS \$ 5,780,830

MATERIEL

42 TECHNICAL SERVICES

PERSONNEL SERVICES	829,583
OTHER EXPENDITURES	<u>57,000</u>
	886,583

64 PROCUREMENT

PERSONNEL SERVICES	1,369,793
OTHER EXPENDITURES	<u>152,800</u>
	1,522,593

MATERIEL (continued)

66 INVENTORY CONTROL

PERSONNEL SERVICES	2,745,258
OTHER EXPENDITURES	<u>12,238,355</u>
	<u>14,983,613</u>

DIVISION TOTALS \$ 17,392,789

HUMAN RESOURCES

14 PERSONNEL SERVICES

PERSONNEL SERVICES	1,516,739
OTHER EXPENDITURES	<u>96,093</u>
	<u>1,612,832</u>

15 HEALTH AND SAFETY

PERSONNEL SERVICES	729,219
OTHER EXPENDITURES	<u>3,721,801</u>
	<u>4,451,020</u>

18 LABOR AND EMPLOYEE RELATIONS

PERSONNEL SERVICES	243,752
OTHER EXPENDITURES	<u>212,000</u>
	<u>455,752</u>

30 EMPLOYEE DEVELOPMENT AND TRAINING

PERSONNEL SERVICES	1,375,120
OTHER EXPENDITURES	<u>511,050</u>
	<u>1,886,170</u>

DIVISION TOTALS \$ 8,405,774

ENGINEERING AND CONSTRUCTION

11 ENGINEERING AND CONSTRUCTION

PERSONNEL SERVICES	2,208,295
OTHER EXPENDITURES	<u>66,935</u>
	<u>2,275,230</u>

DIVISION TOTALS \$ 2,275,230

OTHER DEPARTMENTS

10 OFFICE OF EQUAL OPPORTUNITY

PERSONNEL SERVICES	412,276
OTHER EXPENDITURES	19,500
	<u>431,776</u>

12 EXECUTIVE

PERSONNEL SERVICES	1,926,729
OTHER EXPENDITURES	295,720
	<u>2,222,449</u>

16 SEC/TREAS - BOARD OF TRUSTEES

PERSONNEL SERVICES	108,594
OTHER EXPENDITURES	141,200
	<u>249,794</u>

19 INTERNAL AUDIT

PERSONNEL SERVICES	464,577
OTHER EXPENDITURES	71,325
	<u>535,902</u>

34 SECURITY/RTA POLICE

PERSONNEL SERVICES	6,555,760
OTHER EXPENDITURES	283,509
	<u>6,839,269</u>

99 FUND TRANSFERS

PERSONNEL SERVICES	0
OTHER EXPENDITURES	16,796,373
	<u>16,796,373</u>

DIVISION TOTALS

\$ 27,075,563

GRAND TOTALS

\$204,193,263

BOND RETIREMENT FUND

Debt Service - Principal	\$ 4,855,000
Debt Service - Interest	<u>4,432,937</u>
	\$ 9,287,937

CAPITAL IMPROVEMENT FUNDS

Construction and Acquisition of Transit Facilities and Equipment	\$ 96,498,680
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INSURANCE FUND

Payment of Claims	\$ 600,000
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SUPPLEMENTAL PENSION FUND

Benefit Payments	\$ 140,000
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CUMULATED APPROPRIATIONS

General Fund	\$204,193,263
Bond Retirement Fund	\$ 9,287,937
Capital Improvement Funds	\$ 96,498,680
Insurance Fund	\$ 600,000
Supplemental Pension Fund	\$ 140,000

Section 2. That transfers of funds may be made in this appropriation budget from one division to another or, within a division from one department to another or from one line item to another and shall be reported to the Board within thirty days after the end of the month in which said transfer occurred.

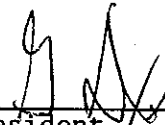
Section 3. That as part of this appropriation, the General Manager is granted the authority to upgrade or downgrade positions within the Authority provided the total number of positions approved in the budget is not exceeded. Furthermore, the General Manager may transfer positions from one department to another so long as the total number of positions approved in the budget is not exceeded.

Section 4. That this appropriation provides funding for an average four percent (4%) wage adjustment for employees in salary ranges twenty-one through thirty-one as determined by the Merit Salary Matrix for 1996.


Section 5. That this resolution from time to time may be amended in order to appropriate additional monies that are to be received in 1997.

Section 6. That this resolution takes effect immediately upon its adoption by the Board of Trustees.

Adopted: _____ December 17 _____, 1996



President

Attest: 

General Manager/
Secretary-Treasurer

General Fund Balance Analysis 1997 Recommended Budget

Assumptions: Passenger Fare Annual Growth =	-1.8%	0.9%	2.5%	2.5%	2.5%
Sales Tax Annual Growth =	7.6%	4.0%	4.0%	4.0%	4.0%
Personnel and Fringe Cost Growth =	6.8%	5.2%	4.0%	4.6%	3.4%
Non-Personnel Cost Growth =	2.5%	8.7%	6.7%	5.0%	3.8%
Capital Contribution =	17,797,344	16,675,000	16,796,373	15,498,966	14,853,346
Percent Contribution =	14.0%	12.6%	12.2%	10.9%	10.0%

	1992 Actual	1993 Actual	1994 Actual	1995 Actual	1996 Estimate	1997 Budget	1998 Estimate	1999 Estimate
Beginning Balance	5,177,343	9,061,117	8,000,673	14,536,995	19,129,640	19,054,093	12,785,519	6,214,519
Revenue								
Passenger Fares	38,619,932	41,295,969	43,249,873	42,455,659	42,855,000	43,900,000	45,000,000	46,100,000
Advertising & Concessions	586,384	967,196	960,440	936,401	1,200,000	1,640,000	2,160,000	2,430,000
Sales & Use Tax	102,195,800	105,192,077	117,959,938	126,969,593	132,048,377	137,330,000	142,824,000	148,537,000
Federal Operating Assistance	9,145,526	8,952,934	8,985,173	7,954,319	4,167,000	4,167,000	4,167,000	4,167,000
State Operating Assistance	12,682,137	0	5,886,040	6,029,882	5,635,000	4,398,689	4,548,000	4,548,000
Ohio Elderly Fare Assistance	836,067	267,376	822,652	274,781	903,219	589,000	589,000	589,000
Investment Income	727,317	724,214	1,042,089	1,795,331	1,600,000	1,200,000	1,000,000	600,000
Other Revenue	2,787,336	1,161,720	1,123,363	989,433	1,200,000	1,200,000	1,400,000	1,400,000
Reimbursed Expenditures	4,130,441	3,462,755	2,931,488	1,234,906	5,900,000	3,500,000	3,500,000	3,500,000
Transfer From Insurance Fund	1,233,000	270,000	0	0	0	0	0	0
Worker's Compensation Deposit	0	0	0	2,400,000	0	0	0	0
Total Revenue	172,943,940	162,294,241	182,961,056	191,040,305	195,508,596	197,924,689	205,188,000	211,871,000
Total Resources	178,121,283	171,355,358	190,961,729	205,577,300	214,638,236	216,978,782	217,973,519	218,085,519
Operating Expenditures								
Personnel Services	113,267,091	112,379,092	116,700,346	124,625,768	131,071,164	136,338,722	142,624,545	147,491,226
Other Expenditures	45,023,270	42,618,748	42,942,439	44,024,548	47,837,979	51,058,168	53,635,489	55,699,428
Total Operating Expenditures	158,290,361	154,997,840	159,642,785	168,650,316	178,909,143	187,396,890	196,260,034	203,190,654
Transfers								
Bond Retirement Fund	6,769,805	4,356,845	5,081,949	5,297,344	7,612,250	8,993,074	8,694,782	8,035,499
Capital Improvement Funds	4,000,000	2,940,000	11,700,000	12,500,000	8,987,203	1,534,725	233,184	644,847
Total Transfers	10,769,805	7,296,845	16,781,949	17,797,344	16,599,453	10,527,799	8,927,966	8,680,346
Total Expenditures	169,060,166	162,294,685	176,424,734	186,447,660	195,508,596	197,924,689	205,188,000	211,871,000
Ending Balance	9,061,117	9,060,673	14,536,995	19,129,640	19,129,640	19,054,093	12,785,519	6,214,519
Capital Improvement Contribution	0	1,060,000	0	0	75,547	6,268,574	6,571,000	6,173,000
Available Ending Balance	9,061,117	8,000,673	14,536,995	19,129,640	19,054,093	12,785,519	6,214,519	41,519

1996 Estimates revised to reflect results of the Third Quarter Financial Report

ATTACHMENT B

DEPARTMENTAL STAFFING ANALYSIS Authorized Staffing Level by Division

	1996 Authorized Positions	1997 Recommended Positions	Change 1996-1997
Operations			
Paratransit Operations	106	115	9
Rail Operations	224	252	28
Transportation Management	52	54	2
Power	122	122	0
Facilities Maintenance	86	86	0
Bus Equipment	392	402	10
Rail Equipment	106	105	(1)
Paratransit Equipment	27	29	2
Hayden Station	324	324	0
Woodhill Station	361	361	0
Brooklyn Station	213	213	0
Triskett Station	244	244	0
TOTAL	2,257	2,307	50
Marketing & Development			
Customer Relations	29	29	0
Community Relations	5	5	0
Marketing	7	7	0
Operations Planning	31	31	0
Strategic Planning & Research	7	7	0
Media Relations	1	1	0
TOTAL	80	80	0

A. ATTACHMENT B

DEPARTMENTAL STAFFING ANALYSIS
Authorized Staffing Level by Division

	1996 Authorized Positions	1997 Recommended Positions	Change 1996-1997
Material			
Technical Services	14	14	0
Procurement	26	26	0
Inventory	53	56	3
TOTAL	93	96	3
Finance & Administration			
Accounting	25	25	0
Data Systems	26	27	1
Support Services	11	11	0
Revenue	36	36	0
Finance	10	10	0
TOTAL	108	109	1
Legal			
Claims	25	25	0
Legal	17	17	0
TOTAL	42	42	0

A. ACHMENT B

DEPARTMENTAL STAFFING ANALYSIS

Authorized Staffing Level by Division

	1996 Authorized Positions	1997 Recommended Positions	Change 1996-1997
Human Resources			
Personnel Services	18	17	(1)
Health & Safety	14	14	0
Labor Relations	2	3	1
Employee Development & Training	25	26	1
TOTAL	59	60	1
Engineering & Construction			
Engineering & Construction	35	35	0
TOTAL	35	35	0
Other Departments			
Office of Equal Opportunity	8	8	0
Executive	22	22	0
Secretary/Treas-Board of Trustees	11	11	0
Internal Audit	8	8	0
Transit Police	149	151	2
TOTAL	198	200	2
Union Officials			
TOTAL	3	3	0
GRAND TOTAL	2,875	2,932	57

RTA Capital Fund Balance Analysis 1997 Recommended Budget

	1994 Actual	1995 Actual	1996 Estimate	1997 Budget	1998 Estimate	1999 Estimate
Beginning Balance	6,088,764	6,129,557	10,096,557	9,899,307	2,803,206	2,072,390
Revenue						
Transfer from General Fund	5,700,000	12,500,000	9,062,750	7,803,299	6,804,184	6,817,847
Investment Income	271,000	529,000	540,000	310,000	165,000	240,000
Total Revenue	5,971,000	13,029,000	9,602,750	8,113,299	6,969,184	7,057,847
Total Resources	12,059,764	19,158,557	19,699,307	18,012,606	9,772,390	9,130,237
Expenditures						
Routine Capital	2,513,508	1,330,000	1,600,000	3,621,183	3,119,510	3,434,815
Asset Maintenance	1,542,699	1,232,000	2,200,000	3,788,217	4,080,490	3,765,185
Transfer to Local Match Fund	1,500,000	6,500,000	2,000,000	7,800,000	500,000	500,000
Reimbursement to FTA	374,000					
Total Expenditures	5,930,207	9,062,000	5,800,000	15,209,400	7,700,000	7,700,000
Ending Balance	6,129,557	10,096,557	13,899,307	2,803,206	2,072,390	1,430,237
Less Year-End Encumbrances			-4,000,000			
Available Ending Balance	6,129,557	10,096,557	9,899,307	2,803,206	2,072,390	1,430,237

ATTACHMENT D

**Grant Funds Balance Analysis
(Local Match and Grant Funds)
1997 Recommended Budget**

	1994 Actual	1995 Actual	1996 Estimate	1997 Budget	1998 Estimate	1999 Estimate
Beginning Balance	15,115,631	1,221,534	9,682,348	15,035,348	3,589,659	19,140,659
Revenue						
Bond Proceeds		30,000,000	40,000,000		25,000,000	
Transfer from RTA Capital & General Fund	7,500,000	6,500,000	2,000,000	7,800,000	500,000	500,000
Investment Income	487,000	211,000	750,000	535,000	975,000	840,000
Federal Capital Grants	37,058,000	19,434,000	21,567,000	57,582,000	53,940,000	66,517,000
State Capital Grants	1,282,000	765,000	500,000	280,000	5,874,000	16,051,000
State Funds for Waterfront Line		18,327,000	2,500,000	500,000		
Sale Proceeds from Main Office				5,000,000		
Additional State Capital Grants				1,349,311	1,200,000	1,200,000
Other						
Total Revenue	46,327,000	75,237,000	67,317,000	73,046,311	87,489,000	85,108,000
Total Resources	61,442,631	76,458,534	76,999,348	88,081,659	91,078,659	104,248,659
Expenditures						
Capital Outlay	60,145,097	66,495,000	61,539,000	84,392,000	71,188,000	97,810,000
Capital Outlay - Local						
Transfer to Bond Retirement Fund	76,000	281,186	425,000	100,000	750,000	200,000
Total Expenditures	60,221,097	66,776,186	61,964,000	84,492,000	71,938,000	98,010,000
Ending Balance	1,221,534	9,682,348	15,035,348	3,589,659	19,140,659	6,238,659

ATTACHMENT E

**Bond Retirement Fund Balance Analysis
1997 Recommended Budget**

	1994 Actual	1995 Actual	1996 Estimate	1997 Budget	1998 Estimate	1999 Estimate
Beginning Balance	443,779	419,000	1,128,186	773,179	818,316	703,304
Revenue						
Transfer from General Fund	5,081,948	5,297,000	7,612,250	8,993,074	8,694,782	8,035,499
Transfer from Local Match	76,163	281,186	425,000	100,000	750,000	200,000
Investment Income	104,485	152,000	217,000	240,000	240,000	220,000
Accrued Interest			321,000		20,000	
Total Revenue	5,262,596	5,730,186	8,575,250	9,333,074	9,704,782	8,455,499
Total Resources	5,706,375	6,149,186	9,703,436	10,106,253	10,523,098	9,158,803
Expenditures						
Debt Service						
Principal	3,700,000	3,750,000	4,750,000	4,855,000	4,371,983	3,256,417
Interest	1,587,375	1,271,000	4,180,257	4,432,937	5,447,811	5,195,230
Total Debt Payment	5,287,375	5,021,000	8,930,257	9,287,937	9,819,794	8,451,647
Total Expenditures	5,287,375	5,021,000	8,930,257	9,287,937	9,819,794	8,451,647
Ending Balance	419,000	1,128,186	773,179	818,316	703,304	707,155

ATTACHMENT F

Insurance Fund Balance Analysis 1997 Recommended Budget

	1994 Actual	1995 Actual	1996 Estimate	1997 Budget	1998 Estimate	1999 Estimate
Beginning Balance	10,164,711	10,412,376	10,718,061	10,772,061	10,722,061	10,672,061
Revenue						
Investment Income	438,582	554,044	554,000	550,000	550,000	550,000
Total Revenue	438,582	554,044	554,000	550,000	550,000	550,000
Total Resources	10,603,293	10,966,420	11,272,061	11,322,061	11,272,061	11,222,061
Expenditures						
Claims Outlay	190,917	248,359	500,000	600,000	600,000	600,000
Transfer to General Fund	0	0	0	0	0	0
Total Expenditures	190,917	248,359	500,000	600,000	600,000	600,000
Ending Balance	10,412,376	10,718,061	10,772,061	10,722,061	10,672,061	10,622,061

ATTACHMENT G

**Supplemental Pension Fund Balance Analysis
1997 Recommended Budget**

	1994 Actual	1995 Actual	1996 Estimate	1997 Budget	1998 Estimate	1999 Estimate
Beginning Balance	1,730,037	1,657,339	1,467,373	1,398,373	1,355,373	1,330,373
Revenue						
Investment Income	72,091	98,004	99,000	97,000	95,000	94,000
Total Revenue	72,091	98,004	99,000	97,000	95,000	94,000
Total Resources	1,802,128	1,755,343	1,566,373	1,495,373	1,450,373	1,424,373
Expenditures						
Benefit Payments	144,789	287,970	168,000	140,000	120,000	100,000
Total Expenditures	144,789	287,970	168,000	140,000	120,000	100,000
Ending Balance	1,657,339	1,467,373	1,398,373	1,355,373	1,330,373	1,324,373

ATTACHMENT H

Law Enforcement Fund Balance Analysis
1997 Recommended Budget

	1994 Actual	1995 Actual	1996 Estimate	1997 Budget	1998 Estimate	1999 Estimate
Beginning Balance	65,160	78,990	155,521	122,521	138,521	155,021
Revenue						
Law Enforcement Revenue	10,954	86,566	10,000	10,000	10,000	10,000
Interest Income	2,876	7,456	7,000	6,000	6,500	7,000
Total Revenue	13,830	94,022	17,000	16,000	16,500	17,000
Total Resources	78,990	173,012	172,521	138,521	155,021	172,021
Expenditures						
Capital	0	17,491	50,000	0	0	0
Total Expenditures	0	17,491	50,000	0	0	0
Ending Balance	78,990	155,521	122,521	138,521	155,021	172,021

Financial Indicators

1997 Recommended Budget

	1992 Actual	1993 Actual	1994 Actual	1995 Actual	1996 Estimate	1997 Budget	1998 Estimate	1999 Estimate
Operating Ratio	25.8%	28.2%	28.6%	27.1%	26.0%	25.3%	24.9%	24.5%
Operating Reserve (Months)	0.7	0.6	1.1	1.4	1.3	0.8	0.5	0.0
Cost/Hour of Service	\$70.35	\$73.24	\$76.07	\$78.01	\$78.05	\$78.44	\$80.89	\$83.41
Growth per Year	5.1%	4.1%	3.9%	2.5%	0.0%	0.5%	3.1%	3.1%
Sales Tax Contribution to Capital	10.5%	7.9%	14.2%	14.0%	12.6%	12.2%	10.9%	10.0%

Definitions:

Operating Ratio = Operating Revenue (Fares + Advertising + Interest) / Total Operating Expenditures*

Operating Reserve = Available Ending Balance / (Total Operating Expenditures/12)

Cost/Hour of Service = Total Operating Expenditures / Total Service Hours

Contribution to Capital = (Capital Improvement Contribution + Capital Improvement Transfer + Bond Retirement Transfer) / Sales & Use Tax Revenue

Notes:

* Total Operating Expenditures are net capital expenditures.

1996 Estimates revised to reflect results of the Third Quarter Financial Report

ATTACHMENT J

1997-2002 CAPITAL IMPROVEMENT PLAN

SUMMARY BY CATEGORY

PROJECT CATEGORY	1997	1998	1999	2000	2001	2002	TOTAL
Rail Projects	32,325,300	48,438,500	49,756,797	43,980,395	28,972,123	29,593,500	233,066,615
Bus Garages	6,175,550	362,750	19,000,000	1,700,000	1,700,000	0	28,938,300
Park-N-Ride	9,882,830	1,975,000	5,050,000	2,176,000	3,065,000	150,000	22,298,830
Facilities Improvements	14,417,917	2,774,000	10,059,000	2,071,000	1,699,000	1,484,000	32,504,917
Buses	20,100,000	34,950,000	27,275,000	26,900,000	26,665,000	28,095,000	163,985,000
Equipment, Vehicles, Furniture	8,666,583	14,358,110	13,099,765	8,857,870	11,146,083	5,801,190	61,929,601
Other	4,930,500	2,985,500	1,960,500	1,970,500	2,291,417	4,543,310	18,681,727
TOTALS	96,498,680	105,843,860	126,201,062	87,655,765	75,538,623	69,667,000	561,404,990