

RESOLUTION NO. 1995- 192

A RESOLUTION TO MAKE APPROPRIATIONS FOR THE  
CURRENT EXPENSES AND OTHER EXPENDITURES OF THE  
GREATER CLEVELAND REGIONAL TRANSIT AUTHORITY DURING  
THE YEAR 1996.

BE IT RESOLVED by the Board of Trustees of The Greater Cleveland  
Regional Transit Authority, Cuyahoga County, Ohio:

Section 1. That the appropriations for the current expenses and  
other expenditures of the Greater Cleveland Regional Transit Authority  
during the period of January 1, 1996 through December 31, 1996 are as  
indicated below in order that the amount expended and encumbered in each  
classification during the fiscal year for which such appropriations are  
made and they are hereby set aside and appropriated:

GENERAL FUND

OPERATIONS  
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31 PARATRANSIT OPERATIONS

PERSONNEL SERVICES	\$ 3,628,494
OTHER EXPENDITURES	2,077,412
	<hr/>
	5,705,906

32 RAIL OPERATIONS

PERSONNEL SERVICES	10,976,249
OTHER EXPENDITURES	1,184,000
	<hr/>
	12,160,249

35 TRANSPORTATION MANAGEMENT

PERSONNEL SERVICES	3,007,886
OTHER EXPENDITURES	204,800
	<hr/>
	3,212,686

36 POWER

PERSONNEL SERVICES	5,806,685
OTHER EXPENDITURES	4,088,300
	<hr/>
	9,894,985

37 FACILITIES MAINTENANCE

PERSONNEL SERVICES	3,896,724
OTHER EXPENDITURES	4,181,700
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	8,078,424

**OPERATIONS (continued)**  
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## 40 BUS EQUIPMENT

PERSONNEL SERVICES	16,594,018
OTHER EXPENDITURES	<u>2,787,958</u>
	19,381,976

## 41 RAIL EQUIPMENT

PERSONNEL SERVICES	4,764,205
OTHER EXPENDITURES	<u>742,852</u>
	5,507,057

## 43 SATELLITES AND PASS THRU

PERSONNEL SERVICES	0
OTHER EXPENDITURES	<u>6,909,830</u>
	6,909,830

## 45 PARATRANSIT EQUIPMENT

PERSONNEL SERVICES	1,253,436
OTHER EXPENDITURES	<u>335,756</u>
	1,589,201

## 46 HAYDEN STATION

PERSONNEL SERVICES	14,516,116
OTHER EXPENDITURES	<u>6,346</u>
	14,522,462

## 47 WOODHILL STATION

PERSONNEL SERVICES	16,842,020
OTHER EXPENDITURES	<u>9,851</u>
	16,851,871

## 48 BROOKLYN STATION

PERSONNEL SERVICES	8,773,783
OTHER EXPENDITURES	<u>5,580</u>
	8,779,363

## 49 TRISKETT STATION

PERSONNEL SERVICES	10,723,815
OTHER EXPENDITURES	<u>6,000</u>
	10,729,815

**DIVISION TOTALS****\$123,323,825**

**MARKETING AND DEVELOPMENT**  
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50 CUSTOMER RELATIONS

PERSONNEL SERVICES	1,272,801
OTHER EXPENDITURES	240,722
	<u>1,513,523</u>

51 COMMUNITY RELATIONS

PERSONNEL SERVICES	241,390
OTHER EXPENDITURES	49,000
	<u>290,390</u>

53 MARKETING

PERSONNEL SERVICES	360,069
OTHER EXPENDITURES	819,000
	<u>1,179,069</u>

54 OPERATIONS PLANNING

PERSONNEL SERVICES	1,516,116
OTHER EXPENDITURES	177,600
	<u>1,693,716</u>

55 STRATEGIC PLANNING & RESEARCH

PERSONNEL SERVICES	380,930
OTHER EXPENDITURES	210,500
	<u>591,430</u>

56 MEDIA RELATIONS

PERSONNEL SERVICES	64,719
OTHER EXPENDITURES	10,500
	<u>75,219</u>

**DIVISION TOTALS**

**\$ 5,343,347**

**FINANCE AND ADMINISTRATION**  
-----

60 ACCOUNTING

PERSONNEL SERVICES	1,182,063
OTHER EXPENDITURES	59,910
	<u>1,241,973</u>

61 INFORMATION SYSTEMS

PERSONNEL SERVICES	1,348,217
OTHER EXPENDITURES	901,408
	<u>2,249,625</u>

**FINANCE AND ADMINISTRATION (continued)**  
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62 SUPPORT SERVICES

PERSONNEL SERVICES	502,699
OTHER EXPENDITURES	1,305,005
	<u>1,807,704</u>

65 REVENUE

PERSONNEL SERVICES	1,588,766
OTHER EXPENDITURES	1,395,410
	<u>2,984,176</u>

67 FINANCE

PERSONNEL SERVICES	530,944
OTHER EXPENDITURES	71,450
	<u>602,394</u>

**DIVISION TOTALS** **\$ 8,885,872**

**LEGAL**  
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20 CLAIMS

PERSONNEL SERVICES	1,251,352
OTHER EXPENDITURES	2,850,500
	<u>4,101,852</u>

21 LEGAL

PERSONNEL SERVICES	952,359
OTHER EXPENDITURES	627,800
	<u>1,580,159</u>

**DIVISION TOTALS** **\$ 5,682,011**

**MATERIEL**  
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42 TECHNICAL SERVICES

PERSONNEL SERVICES	776,033
OTHER EXPENDITURES	136,000
	<u>912,033</u>

64 PROCUREMENT

PERSONNEL SERVICES	1,357,970
OTHER EXPENDITURES	133,300
	<u>1,491,270</u>

**MATERIEL (continued)**  
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## 66 INVENTORY

PERSONNEL SERVICES	2,567,337
OTHER EXPENDITURES	<u>10,632,952</u>
	13,200,289

<b>DIVISION TOTALS</b>	<b>\$ 15,603,592</b>
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**HUMAN RESOURCES**  
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## 14 PERSONNEL SERVICES

PERSONNEL SERVICES	1,571,034
OTHER EXPENDITURES	<u>90,657</u>
	1,661,691

## 15 HEALTH AND SAFETY

PERSONNEL SERVICES	700,501
OTHER EXPENDITURES	<u>4,309,004</u>
	5,009,505

## 18 LABOR RELATIONS

PERSONNEL SERVICES	206,741
OTHER EXPENDITURES	<u>107,000</u>
	313,741

## 30 TRAINING SERVICES AND CAREER DEVEL

PERSONNEL SERVICES	1,361,644
OTHER EXPENDITURES	<u>597,350</u>
	1,958,994

<b>DIVISION TOTALS</b>	<b>\$ 8,943,931</b>
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**ENGINEERING AND CONSTRUCTION**  
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## 11 ENGINEERING AND CONSTRUCTION

PERSONNEL SERVICES	2,098,866
OTHER EXPENDITURES	<u>87,735</u>
	2,186,601

<b>DIVISION TOTALS</b>	<b>\$ 2,186,601</b>
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**OTHER DEPARTMENTS**  
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10 OFFICE OF EQUAL OPPORTUNITY

PERSONNEL SERVICES	398,974
OTHER EXPENDITURES	<u>10,500</u>
	409,474

12 EXECUTIVE

PERSONNEL SERVICES	1,804,920
OTHER EXPENDITURES	<u>248,720</u>
	2,053,640

16 SEC/TREAS - BOARD OF TRUSTEES

PERSONNEL SERVICES	107,994
OTHER EXPENDITURES	<u>129,700</u>
	237,694

19 INTERNAL AUDIT

PERSONNEL SERVICES	426,495
OTHER EXPENDITURES	<u>62,725</u>
	489,220

34 TRANSIT POLICE

PERSONNEL SERVICES	6,065,496
OTHER EXPENDITURES	<u>318,306</u>
	6,383,802

99 FUND TRANSFERS

PERSONNEL SERVICES	0
OTHER EXPENDITURES	<u>16,675,000</u>
	16,675,000

**DIVISION TOTALS**

\$ 26,248,830

**GRAND TOTALS**

\$196,218,009

BOND RETIREMENT FUND

Debt Service - Principal	\$ 5,566,000
Debt Service - Interest	3,739,700
	<u>\$ 9,305,700</u>

CAPITAL IMPROVEMENT FUNDS

Construction and Acquisition of Transit Facilities and Equipment	\$ 97,560,552
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INSURANCE FUND

Payment of Claims	\$ 200,000
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SUPPLEMENTAL PENSION FUND

Benefit Payments	\$ 126,000
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CUMULATED APPROPRIATIONS

General Fund	\$196,218,009
Bond Retirement Fund	\$ 9,305,700
Capital Improvement Funds	\$ 97,560,552
Insurance Fund	\$ 200,000
Supplemental Pension Fund	\$ 126,000

Section 2. That transfers of funds may be made in this appropriation budget from one division to another or, within a division from one department to another or from one line item to another and shall be reported to the Board within thirty days after the end of the month in which said transfer occurred.

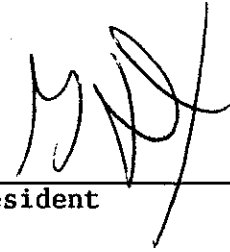
Section 3. That as part of this appropriation, the General Manager is granted the authority to upgrade or downgrade positions within the Authority provided the total number of positions approved in the budget is not exceeded. Furthermore, the General Manager may transfer positions from one department to another so long as the total number of positions approved in the budget is not exceeded.

Section 4. That this appropriation provides funding for an average five percent (5%) wage adjustment for employees in pay ranges seven through twenty-one as determined by the Merit Pay Matrix for 1995.

Section 5. That this resolution from time to time may be amended in order to appropriate additional monies that are to be received in 1996.

Section 6. That this resolution takes effect immediately upon its adoption by the Board of Trustees.

Adopted: \_\_\_\_\_ December 19 \_\_\_\_\_, 1995



\_\_\_\_\_  
President

Attest:

  
\_\_\_\_\_  
General Manager/  
Secretary-Treasurer



# General Fund Balance Analysis

Assumptions: Passenger Fare Annual Growth =	4.7%	-1.7%	0.8%	2.8%	1.0%	1.0%
Sales Tax Annual Growth =	12.1%	7.4%	5.0%	5.0%	4.0%	4.0%
Personnel and Fringe Cost Growth =	3.8%	6.7%	5.5%	3.9%	2.5%	2.2%
Non-Personnel Cost Growth =	0.8%	6.0%	5.8%	3.6%	3.4%	3.4%
Capital Contribution =	16,781,949	17,822,000	16,675,000	18,849,000	20,318,000	18,808,000
Percent Contribution =	14.2%	14.1%	12.5%	13.5%	14.0%	12.5%

	1991 Actual	1992 Actual	1993 Actual	1994 Actual	1995 Estimate	1996 Budget	1997 Estimate	1998 Estimate	1999 Estimate
<b>Beginning Balance</b>	14,441,686	5,177,343	9,061,117	8,000,673	14,536,995	20,514,909	18,742,900	13,124,106	5,057,939
<b>Revenue</b>									
Passenger Fares	40,213,168	38,619,932	41,295,969	43,249,873	42,510,000	42,855,000	44,057,000	44,505,000	44,958,000
Advertising & Concessions	657,622	586,384	967,196	960,440	989,000	1,200,000	1,300,000	1,400,000	1,500,000
Sales & Use Tax	98,551,334	102,195,800	105,192,077	117,959,938	126,700,000	133,000,000	139,650,000	145,236,000	151,045,000
Federal Operating Assistance	9,210,635	9,145,526	8,952,934	8,985,173	7,952,000	4,167,000	2,576,000	986,000	0
State Operating Assistance	6,568,279	12,682,137	0	5,886,040	6,030,000	5,635,000	5,635,000	5,635,000	5,635,000
Ohio Elderly Fare Assistance	310,846	836,067	267,376	822,652	589,000	589,000	589,000	589,000	589,000
Investment Income	1,646,729	727,317	724,214	1,042,089	1,600,000	1,600,000	1,000,000	600,000	600,000
Other Revenue	1,520,652	2,787,336	1,161,720	1,123,363	1,400,000	1,400,000	1,400,000	1,400,000	1,400,000
Reimbursed Expenditures	2,475,603	4,130,441	3,462,755	2,931,488	3,650,000	4,000,000	3,500,000	3,500,000	3,500,000
Transfer From Insurance Fund	0	1,233,000	270,000	0	0	0	0	0	0
Worker's Compensation Deposit	0	0	0	0	2,400,000	0	0	0	0
<b>Total Revenue</b>	<b>161,154,868</b>	<b>172,943,940</b>	<b>162,294,241</b>	<b>182,961,056</b>	<b>193,820,000</b>	<b>194,446,000</b>	<b>199,707,000</b>	<b>203,851,000</b>	<b>209,227,000</b>
<b>Total Resources</b>	<b>175,596,554</b>	<b>178,121,283</b>	<b>171,355,358</b>	<b>190,961,729</b>	<b>208,356,995</b>	<b>214,960,909</b>	<b>218,449,900</b>	<b>216,975,106</b>	<b>214,284,939</b>
<b>Operating Expenditures</b>									
Personnel Services	109,236,547	113,267,091	112,379,092	116,700,346	124,520,086	131,419,861	136,598,674	140,022,420	143,123,198
Other Expenditures	47,117,135	45,023,270	42,618,748	42,942,439	45,500,000	48,123,148	49,878,120	51,576,747	53,320,489
<b>Total Operating Expenditures</b>	<b>156,353,682</b>	<b>158,290,361</b>	<b>154,997,840</b>	<b>159,642,785</b>	<b>170,020,086</b>	<b>179,543,009</b>	<b>186,476,794</b>	<b>191,599,167</b>	<b>196,443,687</b>
<b>Transfers</b>									
Bond Retirement Fund	7,410,391	6,769,805	4,356,845	5,081,949	5,322,000	8,375,000	10,258,000	11,426,000	9,605,000
Capital Improvement Funds	0	4,000,000	2,940,000	11,700,000	12,500,000	6,528,000	2,973,000	826,000	3,179,000
<b>Total Transfers</b>	<b>7,410,391</b>	<b>10,769,805</b>	<b>7,296,845</b>	<b>16,781,949</b>	<b>17,822,000</b>	<b>14,903,000</b>	<b>13,231,000</b>	<b>12,252,000</b>	<b>12,784,000</b>
<b>Total Expenditures</b>	<b>163,764,073</b>	<b>169,060,166</b>	<b>162,294,685</b>	<b>176,424,734</b>	<b>187,842,086</b>	<b>194,446,009</b>	<b>199,707,794</b>	<b>203,851,167</b>	<b>209,227,687</b>
<b>Ending Balance</b>	<b>11,832,481</b>	<b>9,061,117</b>	<b>9,060,673</b>	<b>14,536,995</b>	<b>20,514,909</b>	<b>20,514,900</b>	<b>18,742,106</b>	<b>13,123,939</b>	<b>5,057,253</b>
<b>Capital Improvement Contribution</b>	<b>6,655,138</b>	<b>0</b>	<b>1,060,000</b>	<b>0</b>	<b>0</b>	<b>1,772,000</b>	<b>5,618,000</b>	<b>8,066,000</b>	<b>6,024,000</b>
<b>Available Ending Balance</b>	<b>5,177,343</b>	<b>9,061,117</b>	<b>8,000,673</b>	<b>14,536,995</b>	<b>20,514,909</b>	<b>18,742,900</b>	<b>13,124,106</b>	<b>5,057,939</b>	<b>966,747</b>

## ATTACHMENT B

## DEPARTMENTAL STAFFING ANALYSIS

### Recommended Staffing Level by Division

	1995 Authorized Positions	1996 Recommended Positions	Change 1995-1996
<b>Operations</b>			
Paratransit Operations	102	106	4
Rail Operations	192	224	32
Transportation Management	51	52	1
Power	119	122	3
Facilities Maintenance	82	86	4
Bus Equipment	388	392	4
Rail Equipment	102	106	4
Paratransit Equipment	27	27	0
Hayden Station	299	324	25
Woodhill Station	344	361	17
Brooklyn Station	199	213	14
Triskett Station	235	244	9
<b>TOTAL</b>	<b>2,140</b>	<b>2,257</b>	<b>117</b>
<b>Marketing &amp; Development</b>			
Customer Relations	30	29	(1)
Community Relations	4	5	1
Marketing	7	7	0
Operations Planning	31	31	0
Strategic Planning & Research	7	7	0
Media Relations	1	1	0
<b>TOTAL</b>	<b>80</b>	<b>80</b>	<b>0</b>

ATTACHMENT B  
**DEPARTMENTAL STAFFING ANALYSIS**  
**Recommended Staffing Level by Division**

	1995 Authorized Positions	1996 Recommended Positions	Change 1995-1996
<b>Materiel</b>			
Technical Services	12	14	2
Procurement	26	26	0
Inventory	51	53	2
<b>TOTAL</b>	<b>89</b>	<b>93</b>	<b>4</b>
<b>Finance &amp; Administration</b>			
Accounting	26	25	(1)
Data Systems	26	26	0
Support Services	11	11	0
Revenue	40	36	(4)
Finance	10	10	0
<b>TOTAL</b>	<b>113</b>	<b>108</b>	<b>(5)</b>
<b>Legal</b>			
Claims	27	25	(2)
Legal	16	17	1
<b>TOTAL</b>	<b>43</b>	<b>42</b>	<b>(1)</b>

## ATTACHMENT B

## DEPARTMENTAL STAFFING ANALYSIS

### Recommended Staffing Level by Division

	1995 Authorized Positions	1996 Recommended Positions	Change 1995-1996
<b>Human Resources</b>			
Personnel Services	18	18	0
Health & Safety	14	14	0
Labor Relations	2	2	0
Training Serv & Career Develop	24	25	1
<b>TOTAL</b>	<b>58</b>	<b>59</b>	<b>1</b>
<b>Engineering &amp; Construction</b>			
Engineering & Construction	35	35	0
<b>TOTAL</b>	<b>35</b>	<b>35</b>	<b>0</b>
<b>Other Departments</b>			
Office of Equal Opportunity	8	8	0
Executive	22	22	0
Secretary/Treas-Board of Trustees	11	11	0
Internal Audit	8	8	0
Transit Police	143	149	6
<b>TOTAL</b>	<b>192</b>	<b>198</b>	<b>6</b>
<b>Union Officials</b>			
	3	3	0
<b>TOTAL</b>	<b>3</b>	<b>3</b>	<b>0</b>
<b>GRAND TOTAL</b>	<b>2,753</b>	<b>2,875</b>	<b>122</b>

ATTACHMENT C

## RTA Capital Fund Balance Analysis

	1993 Actual	1994 Actual	1995 Estimate	1996 Budget	1997 Estimate	1998 Estimate	1999 Estimate	2000 Estimate
<b>Beginning Balance</b>	6,009,747	6,088,764	4,827,723	4,254,723	4,558,723	3,017,723	3,822,723	4,815,944
<b>Revenue</b>								
Transfer from General Fund	4,000,000	5,700,000	12,500,000	8,300,000	8,591,000	8,892,000	9,203,000	9,525,000
Investment Income	252,987	240,000	527,000	425,000	340,000	340,000	340,000	340,000
<b>Total Revenue</b>	4,252,987	5,940,000	13,027,000	8,725,000	8,931,000	9,232,000	9,543,000	9,865,000
<b>Total Resources</b>	10,262,734	12,028,764	17,854,723	12,979,723	13,489,723	12,249,723	13,365,723	14,680,944
<b>Expenditures</b>								
Routine Capital	1,489,172	3,367,541	2,400,000	2,863,000	2,873,000	2,445,000	4,321,879	4,321,879
Asset Maintenance	2,684,798	2,333,500	2,500,000	3,558,000	3,599,000	3,982,000	2,227,900	2,227,900
Transfer to Local Match Fund		1,500,000	6,200,000	2,000,000	4,000,000	2,000,000	2,000,000	4,000,000
<b>Total Expenditures</b>	4,173,970	7,201,041	11,100,000	8,421,000	10,472,000	8,427,000	8,549,779	10,549,779
<b>Ending Balance</b>	6,088,764	4,827,723	6,754,723	4,558,723	3,017,723	3,822,723	4,815,944	4,131,165
Less Year-End Encumbrances			2,500,000					
<b>Available Ending Balance</b>	6,088,764	4,827,723	4,254,723	4,558,723	3,017,723	3,822,723	4,815,944	4,131,165

ATTACHMENT D

**Grant Funds Balance Analysis  
(Local Match and Grant Funds)**

	1993 Actual	1994 Actual	1995 Estimate	1996 Budget	1997 Estimate	1998 Estimate	1999 Estimate	2000 Estimate
<b>Beginning Balance</b>	<b>22,370,460</b>	<b>15,115,631</b>	<b>1,221,534</b>	<b>8,986,534</b>	<b>7,718,534</b>	<b>8,927,534</b>	<b>7,300,534</b>	<b>9,114,534</b>
<b>Revenue</b>								
Bond Proceeds			30,000,000	40,000,000	30,000,000	25,000,000	20,000,000	25,000,000
Transfer from RTA Capital & General Fund		7,500,000	6,200,000	2,000,000	4,000,000	2,000,000	2,000,000	4,000,000
Investment Income	803,193	487,000	556,000	935,000	718,000	650,000	650,000	650,000
Federal Capital Grants	25,521,829	37,058,000	21,579,000	37,641,000	71,901,000	68,070,000	89,197,000	79,571,000
State Capital Grants	919,645	1,282,000	4,500,000	500,000	29,680,000	6,054,000	8,433,000	2,799,000
State Funds for Waterfront Line + Office			16,000,000	8,000,000				
Other				200,000	1,000,000	1,000,000	6,000,000	6,000,000
<b>Total Revenue</b>	<b>27,244,667</b>	<b>46,327,000</b>	<b>78,835,000</b>	<b>89,276,000</b>	<b>137,299,000</b>	<b>102,774,000</b>	<b>126,280,000</b>	<b>118,020,000</b>
<b>Total Resources</b>	<b>49,615,127</b>	<b>61,442,631</b>	<b>80,056,534</b>	<b>98,262,534</b>	<b>145,017,534</b>	<b>111,701,534</b>	<b>133,580,534</b>	<b>127,134,534</b>
<b>Expenditures</b>								
Capital Outlay	34,149,489	60,145,097	70,800,000	89,765,000	135,087,000	103,537,000	123,446,000	118,153,000
Transfer to Bond Retirement Fund	350,007	76,000	270,000	779,000	1,003,000	864,000	1,020,000	1,198,000
<b>Total Expenditures</b>	<b>34,499,496</b>	<b>60,221,097</b>	<b>71,070,000</b>	<b>90,544,000</b>	<b>136,090,000</b>	<b>104,401,000</b>	<b>124,466,000</b>	<b>119,351,000</b>
<b>Ending Balance</b>	<b>15,115,631</b>	<b>1,221,534</b>	<b>8,986,534</b>	<b>7,718,534</b>	<b>8,927,534</b>	<b>7,300,534</b>	<b>9,114,534</b>	<b>7,783,534</b>

## ATTACHMENT E

## Bond Retirement Fund Balance Analysis

	1993 Actual	1994 Actual	1995 Estimate	1996 Budget	1997 Estimate	1998 Estimate	1999 Estimate	2000 Estimate
<b>Beginning Balance</b>	393,180	443,779	419,000	1,139,000	1,187,300	1,182,400	1,181,400	1,178,400
<b>Revenue</b>								
Transfer from General Fund	4,356,845	5,081,948	5,322,000	8,375,000	10,258,000	11,426,000	9,605,000	11,101,000
Transfer from Local Match	350,007	76,163	270,000	779,000	1,003,000	864,000	1,020,000	1,198,000
Investment Income	60,830	104,485	149,000	200,000	260,000	290,000	270,000	300,000
<b>Total Revenue</b>	4,767,682	5,262,596	5,741,000	9,354,000	11,521,000	12,580,000	10,895,000	12,599,000
<b>Total Resources</b>	5,160,862	5,706,375	6,160,000	10,493,000	12,708,300	13,762,400	12,076,400	13,777,400
<b>Expenditures</b>								
Debt Service								
Principal	2,700,000	3,700,000	3,521,000	5,566,000	6,802,000	6,534,000	3,737,000	4,505,000
Interest	2,017,083	1,587,375	1,500,000	3,739,700	4,723,900	6,047,000	7,161,000	8,137,000
<b>Total Expenditures</b>	4,717,083	5,287,375	5,021,000	9,305,700	11,525,900	12,581,000	10,898,000	12,642,000
<b>Ending Balance</b>	443,779	419,000	1,139,000	1,187,300	1,182,400	1,181,400	1,178,400	1,135,400

ATTACHMENT F

## Insurance Fund Balance Analysis

	1993 Actual	1994 Actual	1995 Estimate	1996 Budget	1997 Estimate	1998 Estimate	1999 Estimate
<b>Beginning Balance</b>	10,182,613	10,164,711	10,412,376	10,466,376	10,816,376	11,266,376	11,816,376
<b>Revenue</b>							
Investment Income	467,562	438,582	554,000	550,000	650,000	750,000	850,000
<b>Total Revenue</b>	467,562	438,582	554,000	550,000	650,000	750,000	850,000
<b>Total Resources</b>	10,650,175	10,603,293	10,966,376	11,016,376	11,466,376	12,016,376	12,666,376
<b>Expenditures</b>							
Claims Outlay	215,464	190,917	500,000	200,000	200,000	200,000	200,000
Transfer to General Fund	270,000	0	0	0	0	0	0
<b>Total Expenditures</b>	485,464	190,917	500,000	200,000	200,000	200,000	200,000
<b>Ending Balance</b>	10,164,711	10,412,376	10,466,376	10,816,376	11,266,376	11,816,376	12,466,376



ATTACHMENT G

## Supplemental Pension Fund Balance Analysis

	1993 Actual	1994 Actual	1995 Estimate	1996 Budget	1997 Estimate	1998 Estimate	1999 Estimate
<b>Beginning Balance</b>	1,826,281	1,730,037	1,657,339	1,621,339	1,592,339	1,569,339	1,555,339
<b>Revenue</b>							
Investment Income	56,323	72,091	99,000	97,000	94,000	92,000	90,000
<b>Total Revenue</b>	56,323	72,091	99,000	97,000	94,000	92,000	90,000
<b>Total Resources</b>	1,882,604	1,802,128	1,756,339	1,718,339	1,686,339	1,661,339	1,645,339
<b>Expenditures</b>							
Benefit Payments	152,567	144,789	135,000	126,000	117,000	106,000	94,000
<b>Total Expenditures</b>	152,567	144,789	135,000	126,000	117,000	106,000	94,000
<b>Ending Balance</b>	1,730,037	1,657,339	1,621,339	1,592,339	1,569,339	1,555,339	1,551,339

ATTACHMENT H

## Law Enforcement Fund Balance Analysis

	1993 Actual	1994 Actual	1995 Estimate	1996 Budget	1997 Estimate	1998 Estimate	1999 Estimate
<b>Beginning Balance</b>	55,329	65,160	78,990	120,990	135,990	151,490	167,490
<b>Revenue</b>							
Law Enforcement Revenue	8,000	10,954	95,000	10,000	10,000	10,000	10,000
Interest Income	1,831	2,876	7,000	5,000	5,500	6,000	6,500
<b>Total Revenue</b>	9,831	13,830	102,000	15,000	15,500	16,000	16,500
<b>Total Resources</b>	65,160	78,990	180,990	135,990	151,490	167,490	183,990
<b>Expenditures</b>							
Capital	0	0	60,000	0	0	0	0
<b>Total Expenditures</b>	0	0	60,000	0	0	0	0
<b>Ending Balance</b>	65,160	78,990	120,990	135,990	151,490	167,490	183,990

# Financial Indicators

	1991 Actual	1992 Actual	1993 Actual	1994 Actual	1995 Estimate	1996 Budget	1997 Estimate	1998 Estimate	1999 Estimate
Operating Ratio	27.4%	25.8%	28.2%	28.6%	27.1%	25.9%	25.2%	24.6%	24.3%
Operating Reserve (Months)	0.4	0.7	0.6	1.1	1.5	1.3	0.9	0.3	-0.1
Cost/Hour of Service	\$66.91	\$70.35	\$73.24	\$76.07	\$78.49	\$78.65	\$81.48	\$83.42	\$85.09
Growth per Year	1.8%	5.1%	4.1%	3.9%	3.2%	0.2%	3.6%	2.4%	2.0%
Sales Tax Contribution to Capital	14.3%	10.5%	7.9%	14.2%	14.1%	12.5%	13.5%	14.0%	12.5%

## Definitions:

**Operating Ratio** = Operating Revenue (Fares + Advertising + Interest) / Total Operating Expenditures\*

**Operating Reserve** = Available Ending Balance / (Total Operating Expenditures/12)

**Cost/Hour of Service** = Total Operating Expenditures / Total Service Hours

**Contribution to Capital** = (Capital Improvement Contribution + Capital Improvement Transfer + Bond Retirement Transfer) / Sales & Use Tax Revenue

## Notes:

\* Total Operating Expenditures are net capital expenditures.

## ATTACHMENT J

# 1996-2001 CAPITAL IMPROVEMENT PLAN

## SUMMARY BY CATEGORY

PROJECT CATEGORY	1996	1997	1998	1999	2000	2001	TOTAL
Rail Projects	39,483,062	101,585,352	27,421,700	84,165,463	81,617,600	65,675,000	399,948,177
Bus Garages	21,035,650	3,172,000	16,605,750	4,122,000	12,900,000	-	57,835,400
Park-N-Ride	16,972,359	1,150,000	5,150,000	1,150,000	1,150,000	150,000	25,722,359
Facilities Improvements	8,960,850	3,537,800	1,372,900	2,239,500	705,600	1,550,000	18,366,650
Buses	1,560,000	20,100,000	32,550,000	25,025,000	24,790,000	25,025,000	129,050,000
Equipment, Vehicles, Furniture	8,203,678	3,568,671	3,306,980	4,750,335	6,597,549	4,841,055	31,268,268
Other	1,344,953	765,000	790,000	765,000	725,000	2,875,000	7,264,953
<b>TOTALS</b>	<b>97,560,552</b>	<b>133,878,823</b>	<b>87,197,330</b>	<b>122,217,298</b>	<b>128,485,749</b>	<b>100,116,055</b>	<b>669,455,807</b>